

Founded in 1907 Mondadori is the major publisher of books and, thanks to an extensive network of bookstores across the Country (over 550 stores), one of the main players in the retail area. It's also between the leaders in the magazine area and the top multimedia publisher in digital and social media.

The company's mission has always been to encourage the dissemination of culture and ideas, through products, activities and services aimed at satisfying the needs and tastes of the broadest possible range of people. In its vision, Mondadori combines a love of culture and editorial quality with the laws of the market and a capacity to identify and anticipate change, while respecting and protecting the values that underlies the publisher's role in civil society.

Reconciling history and innovation, traditional values and vision: this is what being a sustainable media company means for us.

2020 in brief

- € 744 million in consolidated revenues
- 1,845 employees
- First book publisher and between leading magazines publishers in Italy
- 554 stores, the most extensive retail network for publishing products in Italy

Corporate governance

Mondadori Group's organisational structure is based on Italy's traditional governance model: a Board of Directors and statutory audit committee appointed by the shareholders' meeting.

The board of directors of the company has, however, established three board committees - the Control, Risk & Sustainability Committee, the Remuneration and Appointments Committee, and the Committee for Related Party Transactions, which provide advice and support in their respective areas.

Executive	Non-executive	Independent	BOARD OF DIRECTORS	Control and risks committee	Remuneration and appointment committee	Committee for related party transactions
✓			Marina Berlusconi Chairperson			
✓			Antonio Porro Chief Executive Officer			
	✓		Pier Silvio Berlusconi Director			
	✓	✓	Elena Biffi Director		✓	✓
	✓	✓	Valentina Casella Director Lead Independent Director			
	✓		Francesco Currò Director			
✓			Alessandro Franzosi Director			
	✓	✓	Paola Elisabetta Galbiati Director			✓
	✓		Danilo Pellegrino Director			
	✓	✓	Alceo Rapagna Director	✓		
	✓	✓	Angelo Renoldi Director	✓	✓	✓
	✓		Cristina Rossello Director	✓	✓	

TOP MANAGEMENT
Antonio Porro Chief Executive Officer
Federico Angrisano Communications and Media Relations
Alessandro Franzosi Chief Financial Officer
Carlo Mandelli Managing director Mondadori Media S.p.A.
Carmine Perna Managing director Mondadori Retail S.p.A.
Francesca Rigolio Chief Diversity Officer
Daniele Sacco HR and Organization, Legal and Corporate Affairs Director
Andrea Santagata Chief Innovation Officer - General manager of Mondadori Media S.p.A.
Enrico Selva Coddé Managing director Mondadori Libri S.p.A. Trade area

BOARD OF STATUTORY AUDITORS
Sara Fornasiero Chairperson
Flavia Daunia Minutillo Acting statutory auditor
Ezio Mario Simonelli Acting statutory auditor
Mario Civetta Substitute statutory auditor
Annalisa Firmani Substitute statutory auditor
Emilio Gatto Substitute statutory auditor

Investor Relations
Nicoletta Pinoia

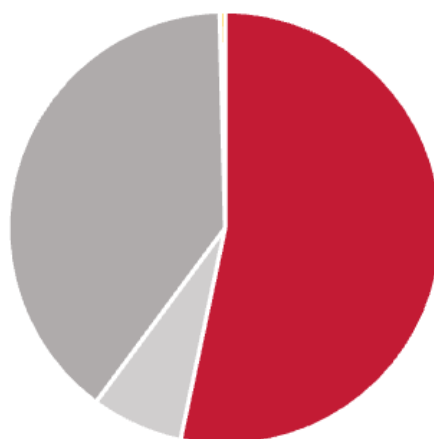
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Auditing firm

 EY S.p.A.
 Partner in charge of audit:
 Luca Pellizzoni
 Via Meravigli 12
 20144 MILAN
 Italy
 www.ey.com

Arnaldo Mondadori Editore S.p.A. has been listed on the Milan Stock Exchange since 1982 (ISIN code: IT 0001469383; exchange trading code: MN). The company is part of the Italian Stock Exchange's FTSE Italia STAR index, FTSE Italia Small Cap, FTSE Italia Media.

Shareholders



■ Fininvest 53.30% ■ Silchester 6.85% ■ Free float 39.45% ■ Treasury shares 0.40%

KEY FIGURES 1H21 AND FY20

9M21			FY20		
Consolidated income statement			Consolidated income statement		
(€/mln)	9M21	9M20	(€/mln)	FY20	FY19
REVENUE FROM SALES AND SERVICES	588.9	541.9	REVENUE FROM SALES AND SERVICES	744.0	884.9
ADJUSTED EBITDA	85.0	71.0	ADJUSTED EBITDA	98.1	110.4
EBITDA	80.5	65.1	EBITDA	84.6	102.9
EBIT	52.0	28.9	EBIT	14.8	62.3
RESULT BEFORE TAX FOR THE PERIOD	44.8	19.6	RESULT BEFORE TAX FOR THE PERIOD	1.5	50.6
RESULT FROM CONTINUING OPERATIONS	49.4	18.0	RESULT FROM CONTINUING OPERATIONS	4.5	32.0
NET RESULT	49.4	18.0	NET RESULT*	4.5	28.2

* Adjusted result from discontinued operations included

REVENUES BY BUSINESS AREA 1H21 AND FY20

9M21			FY20		
Revenues breakdown by business area			Revenues breakdown by business area		
(€/mln)	9M21	9M20	(€/mln)	FY20	FY19
Books	348.7	316.1	Books	422.9	478.4
Retail	114.3	102.0	Retail	153.7	186.9
Media	150.0	144.1	Media	197.6	256.6
Corporate and shared services	29.6	33.2	Corporate and shared services	45.1	38.5
Intercompany	(53.7)	(53.5)	Intercompany	(75.4)	(75.6)
TOTAL CONSOLIDATED REVENUES	588.9	541.9	TOTAL CONSOLIDATED REVENUES	744.0	884.9