

Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A.
21 April 2026 on first call, and 22 April 2026 on any second call

Directors' Report
on items 1, 2 and 3 of the agenda

1. Separate financial statements as at and for the year ended 31 December 2025, Directors' Report on Operations and Reports of the Board of Statutory Auditors and the Independent Auditing Firm of Arnoldo Mondadori Editore S.p.A.
Resolutions on the approval of the Separate Financial Statements as at and for the year ended 31 December 2025.
2. Resolutions on the appropriation of the profit for the 2025 financial year.
3. Resolutions concerning the proposed dividend distribution.

Shareholders,

the Shareholders' Meeting is convened in ordinary session to resolve, pursuant to art. 2364, paragraph 1, number 1 of the Italian Civil Code, on the approval of the financial statements of Arnoldo Mondadori Editore S.p.A. (the "**Company**") as at 31 December 2025, accompanied by the Directors' Report on Operations, the Report of the Board of Statutory Auditors, the Independent Auditors' Report and the attestations of the Manager in charge of preparing the company's financial reports pursuant to art. 154-*bis*, paragraphs 5 and 5-*ter*, of Legislative Decree No. 58 of 24 February 1998 (the "**TUF**").

In this connection, you are informed that the draft Separate Financial Statements of the Company for the year ended 31 December 2025 were examined and approved by the Board of Directors of the Company at a meeting on 19 March 2026 and, on the same day, were the subject of a statement released to the public in compliance with law.

The Shareholders' Meeting is also called to deliberate on the appropriation of the net profit for the financial year of 54,029,537.00 Euro as reflected in the Financial Statements as at and for the year ended 31 December 2025, and on the distribution of the dividend. All as by the draft resolutions set out below.

The documentation on the draft Financial Statements of the Company as at and for the year ended 31 December 2025 and the additional documents pursuant to art. 154-*ter* TUF will be made available to the public as required by law on the 1info (www.1info.it) authorised storage mechanism, at the registered office, and on the Company website at www.gruppomondadori.it.

Draft resolutions

Shareholders,

if you agree with our proposals, we invite you to approve the following resolutions:

1. *The Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A., convened in ordinary session, having examined the draft financial statements for the year ended 31 December 2025, the Report of the Board of Directors on operations, having regard to the certifications referred to in Article 154-bis, paragraphs 5 and 5-ter, of Legislative Decree No. 58/1998, made by the Manager responsible for preparing the company's financial reports, and having taken note of the Report of the Board of Statutory Auditors and the Report of the Independent Auditors,*

resolves:

to approve the Separate Financial Statements as at and for the year ended 31 December 2025 and the Directors' Report on Operations in all their parts and findings.

2. *The Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A., in ordinary session,*
 - *having viewed the separate financial statements as at and for the year ended 31 December 2025; approved by today's Shareholders' Meeting;*
 - *in consideration of the draft resolutions presented;*
 - *having noted that the legal reserve stands at one fifth of the share capital in compliance with art. 2430 paragraph 1 of the Italian Civil Code;*

resolves:

to allocate the net profit resulting from the financial statements of Arnoldo Mondadori Editore S.p.A. as at 31 December 2025, amounting to Euro 54,029,537.00, entirely to the non-distributable reserve from the valuation of equity investments using the equity method (Article 2426, Paragraph 4, of the Civil Code).

Arnoldo Mondadori Editore S.p.A.

Registered office: Milan, Via Gian Battista Vico 42

Share capital € 67,979,168.40 fully paid-up

Milan Monza Brianza Lodi Companies House registration number and tax code No. 07012130584

VAT no. 08386600152

3. *The Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A., in ordinary session, in consideration of the draft resolutions presented,*

resolves:

to distribute a dividend to the Shareholders, before tax withholdings, for an overall unit amount of euro 0.154 to each ordinary share (net of the treasury shares) outstanding as of the record dates indicated below, by withdrawing the amount in question from the distributable portion of the extraordinary reserve (included in the item "Other reserves and retained earnings" on the statement of financial position).

The dividend, also in compliance with the provisions of the "Regulation of Markets Organised and Managed by Borsa Italiana S.p.A.", will be paid in two equal instalments as per the following amounts, procedures and times:

- *unit amount of euro 0.077 for each of the ordinary shares (net of treasury shares) outstanding on the record date indicated below, from 20 May 2026 (payment date), with coupon no. 27 detached on 18 May 2026 (ex date) and with the dividend payment entitlement date, pursuant to Article 83-terdecies of the Consolidated Law on Finance (TUF) (record date) on 19 May 2026;*
- *Unit amount of euro 0.077 for each of the ordinary shares (net of treasury shares) outstanding on the record dates set forth below, from 25 November 2026 (payment date), with ex-dividend date (coupon no. 28) on 23 November 2026 and with the entitlement date for the payment of the dividend, pursuant to art. 83-terdecies of the TUF (record date) on 24 November 2026.*

Segrate, 19 March 2026

Arnoldo Mondadori Editore S.p.A.

on behalf of the Board of Directors

The Chair

Marina Berlusconi



Arnoldo Mondadori Editore S.p.A.
Registered office: Milan, Via Gian Battista Vico 42
Share capital € 67,979,168.40 fully paid-up
Milan Monza Brianza Lodi Companies House registration number and tax code No. 07012130584
VAT no. 08386600152

GRUPPO  MONDADORI



**Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A.
21 April 2026 on first call, and 22 April 2026 on any second call**

**Directors' Report
on items 4 and 5 of the agenda**

4. Approval of the first section of the Report on Remuneration Policy and Fees paid pursuant to art. 123-ter, paragraphs 3-bis and 3-ter of Legislative Decree No. no. 58 of 24 February 1998.
5. Resolutions on the second section of the Report on Remuneration Policy and Fees Paid pursuant to art. 123-ter-ter, paragraph 6, of Legislative Decree No. no. 58 of 24 February 1998.

Shareholders,

the Board of Directors of Arnoldo Mondadori Editore S.p.A. (hereinafter the “**Company**”), with the advisory and proactive support of the Remuneration and Appointments Committee, has approved and submits to the Shareholders’ Meeting the Report on Remuneration Policy and remuneration paid (the “**Report**”), prepared in accordance with the provisions of Article 123-*ter* of Legislative Decree no. 58/1998 (the “**TUF**”), Article 84-*quater* and Annex 3A, Schedule 7-*bis*, of Consob Regulation no. 1971/1999 (the “**Issuers Regulation**”).

In compliance with the laws and regulations referred to above, the Report sets out information on the remuneration policies adopted by the Company with respect to the members of the Board of Directors, the Board of Statutory Auditors and to the Key Management Personnel. Specifically, the Report is divided into two Sections, drawn up in compliance with Annex 3A, Schedule 7-*bis* of the Issuers’ Regulation.

The **first section** illustrates, in terms of principles, purposes, mechanisms and rules, the remuneration policy that will be adopted in 2026 and the procedures used to adopt and implement the policy.

The **second section** illustrates the outcomes of the policy implemented in the year ended 31 December 2025. It includes tables summarising the remuneration disbursed, individually, to the Directors and Statutory Auditors, and in aggregate form to Key Management Personnel.

The Report will be made available to the public as required by law, on the authorised storage mechanism at www.1Info.it, at the registered office, and also published on the Company website at www.gruppomondadori.it.

Pursuant to art. 123-*ter*, paragraphs 3-*bis* and 6, TUF, the Shareholders’ Meeting is invited:

- a) to approve, with a binding resolution, the first Section of the Report;
- b) to carry a resolution in favour or against the second section of the Report. The resolution is non-binding.

Draft resolutions

Shareholders,

if you agree with our proposals, we invite you to approve the following resolutions:

4. *The Ordinary Shareholders’ Meeting of Arnoldo Mondadori Editore S.p.A.*

resolves:

*to approve the first section - pursuant to art. 123-*ter* paragraph 3 of Legislative Decree No. 58/1998 - of the “Report on Remuneration Policy and Fees Paid”, which concerns the remuneration policy adopted for the members of the governing bodies, the Key Management Personnel and the control bodies, and the procedures used to adopt and implement said policy.*

5. *The Ordinary Shareholders’ Meeting of Arnoldo Mondadori Editore S.p.A.*

resolves:

*in favour of the second Section - pursuant to art. 123-*ter* paragraph 4 of Legislative Decree No. 58/1998 - of the “Report on Remuneration Policy and Fees Paid”.*

Segrate, 19 March 2026

Arnoldo Mondadori Editore S.p.A.

on behalf of the Board of Directors

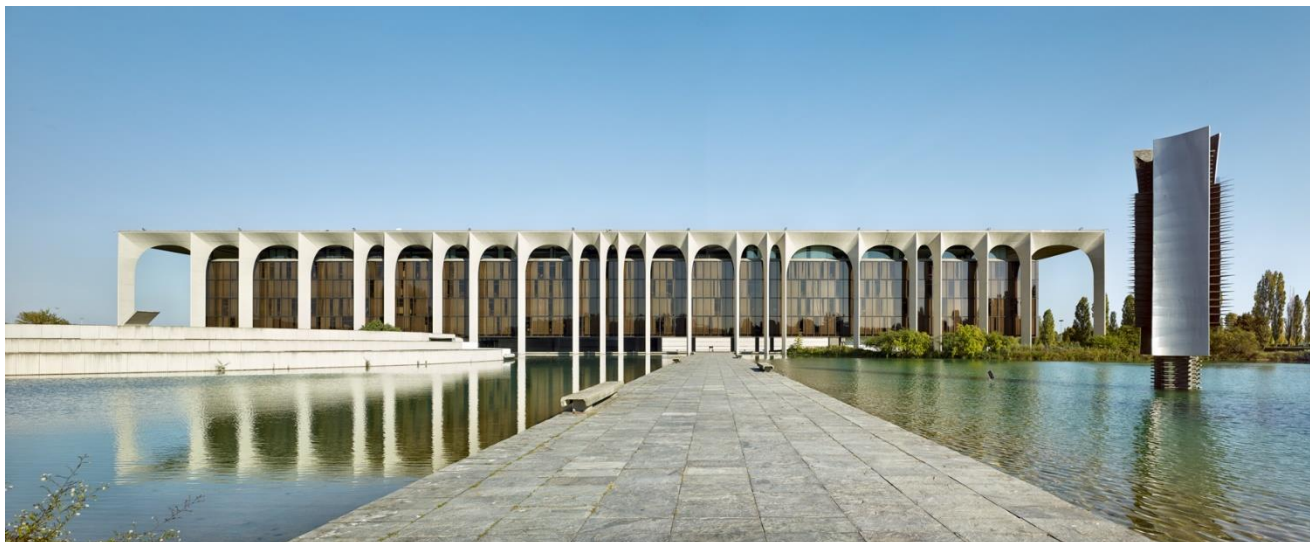
The Chair

Marina Berlusconi



Arnoldo Mondadori Editore S.p.A.
Registered office: Milan, Via Gian Battista Vico 42
Share capital € 67,979,168.40 fully paid-up
Milan Monza Brianza Lodi Companies House registration number and tax code No. 07012130584
VAT no. 08386600152

GRUPPO  MONDADORI



Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A.
21 April 2026 on first call, and 22 April 2026 on any second call

Directors' Report
on item 6 of the agenda

6. Authorisation to buy back and dispose of Company shares pursuant to the combined provisions of arts. 2357 and 2357-*ter* of the Italian Civil Code.

Shareholders,

the Board of Directors of Arnoldo Mondadori Editore S.p.A. (the “**Company**”) has convened a Shareholders’ Meeting to approve the proposal to authorise the purchase and disposal of ordinary shares of the Company pursuant to Articles 2357 and 2357-ter of the Italian Civil Code and in accordance with Article 132 of Legislative Decree No. 58 of 24 February 1998 (the “**TUF**”) and art. 144-*bis*, paragraph 1, b) and d-*ter*), of the Consob Regulation adopted by Resolution No. 11971 of 14 May 1999 (the “**Issuers’ Regulation**”).

With the Shareholders’ Meeting called to approve the financial statements as at and for the year ended 31 December 2025, the term of the previous own-share buyback authorisation approved by the Shareholders’ Meeting on 16 April 2025 expires. In execution of the above-mentioned authorisation, the Company has bought back a total of 700,000 ordinary own shares, representing 0.267% of the share capital, on the regulated market, exclusively to service the existing Performance Share Plans. Over the same period, 507,774 shares already held in portfolio as treasury shares were allocated to the Beneficiaries of the 2022-2024 Performance Share Plan.

Including the 1,268,471 treasury shares in portfolio at the date of the Shareholders’ Meeting of 16 April 2025, the Company holds a total of 1,460,697 treasury shares, representing 0.558% of the share capital, as of the date of this report.

In view of the expiry of the above-mentioned authorisation given by the Shareholders’ Meeting of 16 April 2025 and in order to renew the assignment to the Board of Directors of the power to take any investment or operating opportunities on treasury shares as detailed below, we propose that you approve the authorisation to buy back own shares and to dispose of bought-back shares or treasury shares in the Company portfolio.

1. Reasons for the request to authorise the buy-back and disposal of Company shares.

The request to authorise is intended to enable the Company to buy back and dispose of own ordinary shares, as determined from time to time by the Board of Directors, in accordance with the shareholder authorisation. This in accordance with the previous shareholder authorisations and in compliance with current European and national law, and with the allowed market practices, including the Market Practice No. 1 adopted by Consob with Resolution no. 21318 of 7 April 2020 subsequent to the favourable opinion expressed by the ESMA on 22 January 2020.

The specific reasons for the request to authorise the buy-back and disposal of own shares are as follows:

- to use bought-back shares or existing treasury shares as consideration for the acquisition of equity investments under the Company’s investment policy;
- to use bought-back shares or existing treasury shares in relation to the exercise of conversion rights or other rights on financial instruments issued by the Company, subsidiaries or third parties, and to use the treasury shares for loan, exchange or conferral transactions or to service extraordinary capital transactions or financing transactions or incentives that involve the allocation or disposal of treasury shares;
- to carry out, directly or through brokers, investment transactions in order to contain sharp swings in listed share prices, normalise trading and share price trends and support the stock’s liquidity on the market, so as to promote regular trading independently of the normal variations associated with market trends, all in compliance with current regulations;
- to seize investment or disinvestment opportunities, also in relation to available liquidity, when deemed by the Board of Directors to be of strategic interest;
- to use the treasury shares to service share-based incentive plans set up pursuant to art. 114-*bis* of the TUF, as well as issues of bonus shares to the employees or to the members of the Company’s governing bodies or to the Shareholders.

In this last connection, the Board of Directors has asked the Shareholders’ Meeting called for 21 April 2026, and for 22 April 2026 on second call, to approve, pursuant to art.114-*bis* of the TUF, the 2026-2028 Performance Share Plan. In particular, under the Plan, the financial instruments on which the Plan is based are exclusively

Mondadori treasury shares (see the Information Document published pursuant to art. 84-*bis* of the Issuers' Regulation and available on the website www.gruppomondadori.it), for a maximum number of 928,673 shares servicing the Plan, representing 0.355% of the share capital.

Consequently, under the authorisation issued by the Shareholders' Meeting further to this proposal, the Board of Directors will be authorised to, among other things, organise a share buy-back program for a maximum amount equivalent 0.355 of the share capital, in order to provide the Company with the 928,673 shares required to fulfil its obligations under the 2026-2028 Performance Share Plan. With reference to the purchase programme, it should be noted that: (i) the details of the plan will be announced before trading begins, (ii) the purchase and sale transactions will be notified to Consob and to the public, and (iii) the purchase prices and volumes will be calculated using the limits established by Regulation (EU) no. 596/2014 and related implementing regulations.

Attention is also drawn to the fact, consistently with disclosures to the market, that: (A) the Shareholders' Meeting of 27 April 2023 approved, pursuant to art. 114-*bis* of the TUF, the *Performance Share Plan* for the three-year period 2023-2025, based exclusively on the allocation of Mondadori treasury shares to the beneficiaries of the plan (in accordance with the terms described in the Information Document published on 28 March 2023, which is recalled in full); (B) the Shareholders' Meeting of 24 April 2024 approved, pursuant to art. 114-*bis* of the TUF, the *Performance Share Plan* for the three-year period 2024-2026, based exclusively on the allocation of Mondadori treasury shares to the beneficiaries of the plan (in accordance with the terms described in the Information Document published on 21 March 2024, which is recalled in full) (C) the Shareholders' Meeting of 16 April 2025 approved, pursuant to art. 114-*bis* of the TUF, the *Performance Share Plan* for the three-year period 2025-2027, based exclusively on the allocation of Mondadori treasury shares to the beneficiaries of the plan (in accordance with the terms described in the Information Document published on 13 March 2025, which is recalled in full), and (D) the Board of Directors submitted to the Shareholders' Meeting of 24 April 2024, of 16 April 2025 and 21 April 2026 also the adoption of MBO plans for the financial years 2024, 2025 and 2026, respectively, which provide for the possible payment of the remuneration related to the 2024, 2025 and 2026 MBO also through the allocation of a share component through the use of treasury shares in portfolio.

Consequently, under the authorisation that may be issued by the Shareholders' Meeting further to this proposal, the Board of Directors will also be able to buy back own shares to service the above-mentioned Plans, in accordance with the procedures and the limits indicated by the aforementioned shareholder resolutions approving the Plans and by the respective Regulations.

2. Maximum number, category and nominal value of the shares to which the authorisation refers.

The authorisation refers to the purchase, on one or more occasions and also in multiple tranches, of a maximum number of ordinary shares with a nominal per-share value of 0.26 Euro, which – taking account of the treasury shares already held by the Company and of the shares that might be acquired by subsidiaries – does not overall represent more than 10% of the share capital.

In accordance with article 2357.1 of the Italian Civil Code, the share buy-backs shall be within the limits of the distributable profits and available reserves reflected in the most recently approved financial statements at the time of the execution of each purchase transaction. The authorisation includes the power to dispose subsequently of the shares that have been purchased, in whole or in part, on one or more instalments and also before reaching the maximum number of shares that may be bought back.

3. All useful information for the purposes of a full evaluation of compliance with Article 2357(3) of the Italian Civil Code.

With reference to the indications of point 2 above, the maximum number of own shares that may be bought back under the proposed shareholder authorisation is determined at a level below the limit of one fifth of the share capital envisaged by art. 2357.3 of the Italian Civil Code, also including treasury shares already held by the Company and any shares bought back by subsidiaries of Arnoldo Mondadori Editore S.p.A.

At the date of this report, the Company's fully subscribed and paid-in share capital amounts to 67,979,168.40 Euro, represented by 261,458,340 ordinary shares with a per-share nominal value of 0.26 Euro. As indicated above, at the date of this report the Company directly holds a total of 1,460,697 treasury shares representing 0.558% of the share capital.

The subsidiaries do not hold shares of the Company. The subsidiaries will be given specific instructions for the prompt reporting of any purchases of the controlling company's ordinary shares pursuant to art. 2359-*bis* of the Italian Civil Code.

4. Term for which the authorisation is requested.

The term of the purchase authorisation is requested beginning from the date of the eventual resolution approving the proposal set out herein by the Shareholders' Meeting until the date of the Shareholders' Meeting called to approve the financial statements as at and for the year ended 31 December 2026, and in any case for a period not exceeding 18 months from the date of approval.

Within the term of the authorisation that may be granted, the Board of Directors will be empowered to buy back own shares on one or more occasions and at any time, in freely determined volumes and times subject to applicable laws and allowed market practices, with the graduality deemed to be in the interest of the Company.

The term of the authorisation for the disposal of treasury shares is requested without time limits, in view of the absence of time limits under current law and of the advisability of enabling the Board of Directors to act with the greatest flexibility, also as regards timing, when disposing of shares.

5. Minimum and maximum consideration.

The proposed authorisation envisages that the purchases be made at a per-share price in accordance with applicable national and community laws regulations or allowed market practices, provided that the minimum and maximum purchase consideration be set at a per-share price that is not more than 20% below the official Mondadori share price on the day preceding the day of the purchase, and not more than 10% above the official share price on the day preceding the purchase.

In any case – unless prices and volumes are otherwise determined through application of the conditions envisaged by Allowed Market Practices as defined in point 6 below – the price shall be set in compliance with the trading conditions established by Delegated Regulation (EU) no. 1052/2016. Specifically, shares shall not be purchased at a price higher than the higher of the price of the last independent trade and the highest current independent bid on the trading floor where the purchase is carried out. In terms of volumes, the daily purchased amounts shall not exceed 25% of the average daily trading volume for Mondadori shares in the 20 trading days preceding the purchase dates or in the month preceding the month of the notice required by art. 2, paragraph 1 of Regulation (EU) no. 1052/2016.

With regard to considerations, sale transactions or other disposals of treasury shares shall be executed:

- if arranged in cash, at a price that is not more than 10% below the share price recorded on the Mercato Telematico Azionario - Euronext Milan market organised and managed by Borsa Italiana S.p.A. in the trading session that precedes each transaction;
- if arranged as part of extraordinary transactions – as referred to in point 1 above – on financial terms to be determined by the Board of Directors based on the nature and characteristics of the transaction, also taking into account the Mondadori share price trend;
- if arranged to service the Performance Share Plans – as referred to in point 1 above – in accordance with the conditions and procedures set out in the Shareholder resolutions that established the Plans and in the respective regulations.

6. Procedures for the purchase and disposal of Company shares.

Purchases shall be organised in compliance with arts. 132 of the TUF and 144-*bis*, paragraph 1, heads b) and d-*ter*) of the Issuers' Regulation, and therefore:

- a) on regulated markets or through multilateral trading systems, in accordance with the operating procedures established in the organisation and management regulations of the markets themselves that do not allow the direct pairing of purchase bids with predetermined offers to sell, and in accordance with any other national and community laws.
- b) with the procedures established by the market practices allowed by Consob, as per the combined provisions of art. 180, paragraph 1, head C) of the TUF and art. 13 of Regulation (EU) no. 596/2014 ("**Allowed Market Practices**").

Furthermore, share buybacks may also be executed through the procedures envisaged by art. 3 of the Delegated Regulation (EU) no. 2016/1052 in order to benefit, where there are appropriate grounds, from the exemption as per art. 5, paragraph 1 of Regulation (EU) no. 596/2014 relating to market abuse with reference to insider dealing and market manipulation.

Disposals of treasury shares may be executed, on one or more occasions and also before eventually reaching the maximum number of own shares that may be bought back, both through the sale of the shares on regulated markets and by means of other trading procedures compliant with applicable Italian and community law and Allowed Market Practices.

7. Information on the use of buy-backs with respect to the reduction of the share capital.

The buy-backs to which the authorisation refers are not intended for the purpose of reducing the share capital through the cancellation of the bought-back shares.

Draft resolutions

Shareholders,

if you agree with our proposals, we invite you to approve the following resolutions:

"The Ordinary Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A.,

- *having viewed the Report of the Board of Directors;*
- *having viewed the separate financial statements as at and for the year ended 31 December 2025, approved by today's Shareholders' Meeting;*
- *having noted the draft resolutions presented to it;*

resolves:

- a) *to authorise, pursuant to art. 2357 of the Italian Civil Code, the Board of Directors to buy back ordinary Company shares with a per-share nominal value of 0.26 Euro, on one or more occasions, for the purposes, within the limits and on the conditions set out in this Report of the Board of Directors referenced herein in their entirety, and specifically as follows:*
 - *the maximum number of shares that may be bought back shall not exceed 10% of the share capital, taking into account the treasury shares already held by the Company and any shares that might be purchased by subsidiaries;*
 - *the term of the authorisation is established until the Shareholders' Meeting to approve the financial statements as at and for the year ended 31 December 2026 and in any case for a period of not more than 18 months from the date of this resolution;*
 - *- the purchases – without prejudice to the limit on distributable profits and available reserves reflected in the most recently approved financial statements pursuant to art. 2357.1 Italian Civil Code – shall be arranged at a per-share price that is not more than 20% below the official Mondadori share price on the day preceding the day of the purchase and not more than 10% higher than the official share price on the day preceding the day of the purchase, and in compliance in any case, in terms of purchase prices and volumes, with the conditions established by Delegated Regulation (EU) no. 1052 of 8 March 2016, as referenced in the above-mentioned explanatory report of the*

Board of Directors. The purchases shall, furthermore, be arranged in compliance with art. 132 of the TUF, art. 144-bis, paragraph 1 heads b) and d-ter) of the Issuers Regulation and any other applicable community laws. Any additional purchases carried out to support market liquidity shall also be executed in compliance with the conditions established by the market practices pursuant to the combined provisions of art. 180 paragraph 1 head c) of the TUF and art. 13 of Regulation (EU) no. 596 of 16 April 2014 ("Allowed Market Practices");

- b) *to authorise, pursuant to article 2357-ter of the Italian Civil Code, the disposal of shares bought back under this resolution or already held by the Company, for the purposes, within the limits and on the conditions set out in the above-mentioned Explanatory Report of the Board of Directors, referenced herein in their entirety, and specifically as follows:*
- *the treasury shares may be disposed of, in whole or in part, on one or more occasions and without time limits, even before the maximum number of own shares that may be bought back as indicated in these resolutions has been reached, through sale on the regulated markets or through other forms of trading compliant with applicable Italian and community laws;*
 - *if arranged in cash, sales may not be transacted at a price more than 10% below the share price recorded on the Mercato Telematico Azionario - Euronext Milan - market organised and managed by Borsa Italiana S.p.A. in the trading session that precedes each transaction;*
 - *if the shares are used as part of extraordinary transactions, including but not limited to swaps, exchanges, transfers, operations on the capital and/or other extraordinary transactions or for any other non-cash disposal transaction, the financial terms shall be determined by the Board of Directors in relation to the nature and characteristics of the transaction, also taking account of the market performance of the Arnoldo Mondadori Editore S.p.A. share price;*
 - *shares servicing the 2026-2028 Performance Share Plan as eventually established by today's Shareholders' Meeting shall be allocated in accordance with the conditions and procedures set out in the resolution establishing the Plan and the associated Regulation;*
 - *shares servicing any other remuneration plans based on financial instruments as at art. 114-bis of the TUF shall be allocated in accordance with the conditions and procedures set out in the establishing resolutions and the Regulations of the plans;*
 - *disposals of treasury shares shall in any case be arranged in accordance with the terms, conditions and requirements established by Italian and community laws and with the applicable Allowed Market Practices;*
- c) *to record, when treasury shares are purchased or disposed of, the necessary accounting entries, in compliance with the applicable laws and accounting standards;*
- d) *to confer on the Board of Directors and, for the Board of Directors, on the Chair and the Chief Executive Officer severally and with the power to sub-delegate, all necessary or opportune powers to arrange the buy-backs and/or disposals of Company shares in accordance with the procedures indicated in the resolutions as set out in the preceding points, fulfilling any disclosure and other obligations pursuant to the applicable Italian and community laws.*

Segrate, 19 March 2026

Arnoldo Mondadori Editore S.p.A.

on behalf of the Board of Directors

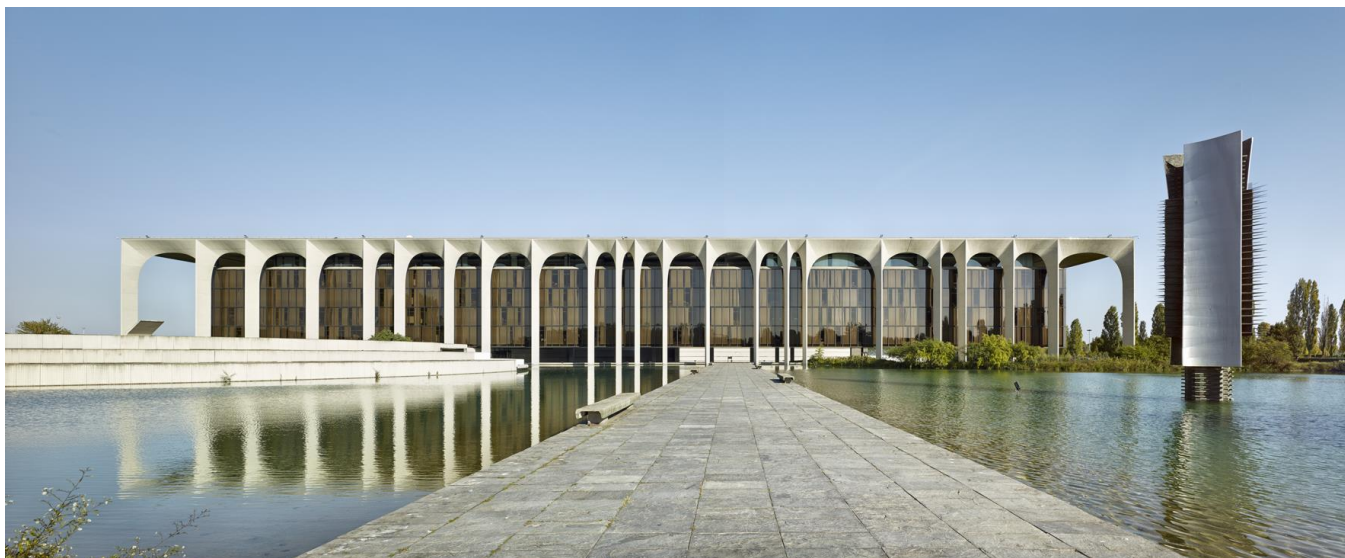
The Chair

Marina Berlusconi



Arnoldo Mondadori Editore S.p.A.
Registered office: Milan, Via Gian Battista Vico 42
Share capital € 67,979,168.40 fully paid-up
Milan Monza Brianza Lodi Companies House registration number and tax code No. 07012130584
VAT no. 08386600152

GRUPPO  MONDADORI



Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A.
21 April 2026 on first call, and 22 April 2026 on any second call

Directors' Report
on item 7 of the agenda

7. Resolutions, pursuant to art. 114-*bis* of Legislative Decree No. 58/1998, on the adoption of a Performance Share Plan for the three-year period 2026-2028.

Shareholders,

this Report has been prepared pursuant to arts. 114-*bis* and 125-*ter* of Legislative Decree no. 58 of 24 February 1998, as subsequently amended (“**TUF**”), and art. 84-*ter* of the Consob Issuers Regulation adopted by Resolution no. 11971 of 14 May 1999, as subsequently amended (“**Issuers Regulation**”). Attached to this Report is also the Information Document pursuant to Article 84-*bis* of the Issuers' Regulation.

The Board of Directors of Arnoldo Mondadori Editore S.p.A. (the “**Company**”) has called you to an ordinary session on 21 April 2026 and, if necessary, on 22 April 2026 on second call, to submit for your approval pursuant to art. 114-*bis* of the TUF, the adoption of a Performance Share Plan for 2026-2028 (the “**Plan**”), for the Chief Executive Officer and General Manager, the CFO-Executive Director and certain Managers of the Company and the subsidiaries.

In general terms, the Plan is organised over a single three-year cycle relating to the financial years 2026-2027-2028 and concerns the assignment to the beneficiaries of rights to the free allocation of shares of the Company that may be exercised upon and subject to attainment of specific performance targets measured at the end of the three-year cycle in question.

This Report explains the reasons for and content of the proposal to the Shareholders' Meeting concerning the adoption of the Plan. For a detailed explanation of the contents and provisions of the Plan, please refer to the Plan Information Document.

The shares servicing the Plan are issued Mondadori ordinary shares held in the Company portfolio or to be bought back as treasury shares.

The proposal for the authorisation to purchase own shares to be used to service the MBO Plan is set forth in a separate report prepared pursuant to art. 125-*ter* of the TUF, which – together with this report – is available to the public at the registered office of Arnoldo Mondadori Editore S.p.A., on the 1Info authorised storage mechanism (www.1info.it), and in the “Governance” section of the Arnoldo Mondadori Editore S.p.A. website (www.mondadori.it) as required under current law.

1. Rationale for the Plan

The Plan is established for the following purposes:

- a. to create a stronger link between the creation of value in the medium and long term and the remuneration of management;
- b. to foster a fair and non-discriminatory remuneration system that is consistent with the levels of responsibility;
- c. to sustain the growth of Mondadori, identifying a tool that reflects the growth of the value of the Company;
- d. to motivate and retain the beneficiaries of the Plan by supporting the common goal of growing value and consolidating the alignment between the interests of the beneficiaries and those of the shareholders over a medium/long-term timeframe.

Furthermore the adoption of a share-based Plan is fully aligned with the Principles and Recommendations of art. 5 of the Corporate Governance Code.

The Plan is an integral part of Mondadori's remuneration policy and is consistent with the progressive and constant alignment with best market practices regarding long-term incentive schemes.

2. Features of the Plan

The Plan provides for the assignment of rights to the free attribution of Company shares upon the achievement of specific and pre-set performance *objectives* measured at the end of the three-year performance period.

The maximum number of ordinary shares of Arnoldo Mondadori Editore S.p.A. to service the Plan is equal to 928,673 already held by the Company as treasury shares or deriving from the purchase of treasury shares on the regulated market.

As the shares in question are treasury shares, the Plan has no dilutive effects; in general terms, the maximum percentage of shares used to service the Plan is equivalent overall to 0.355% of the share capital.

3. Beneficiaries

The Plan is reserved for the General Manager, the CFO-Executive Director and 22 senior executives with an existing employment and/or administration contract with the Company or its subsidiaries as at the date of allocation of the shares.

The beneficiaries other than the CEO and General Manager and the CFO-Executive Director will be identified by name by the CEO, after obtaining the opinion of the Remuneration & Appointments Committee, as authorised by the Board of Directors.

The operational management of the Plan is delegated to the Group Central Human Resources & Organisation and Real Estate Division.

The names of the beneficiaries and the other information required by paragraph 1 of Schedule 7, Annex 3A of the Issuers' Regulation, will be provided subsequently, during implementation of the Plan, in accordance with the procedures set forth under art. 84-*bis*, paragraph 5, head a) of the aforementioned Issuers' Regulation.

4. Plan implementation procedures and clauses, specifying whether implementation is subject to conditions and, in particular, to attainment of specific results

Shares will be assigned to beneficiaries at the end of the vesting period, on attainment of pre-defined Performance Objectives. In particular, these objectives will refer to:

- Total Shareholder Return (TSR) with respect to the companies listed in the FTSE MID Cap index, with a weighting of 15%;
- Cumulative EBITDA for the three-year period, with a weighting of 20%;
- Cumulative Net Profit for the three-year period, with a weighting of 25%;
- cumulative ordinary cash flow for the three-year period, with a weighting of 25%;
- ESG Index, with a weight of 15%.

Minimum, target and maximum result levels have been set for each of the above performance conditions.

On attainment of the minimum result level (90%) for EBITDA, Net Profit, TSR and Ordinary Cash Flow, the number of shares allocated will equal 50% of the target number of assigned rights. On attainment of the target performance level, the shares allocated will equal 100% of the target number of assigned rights, whereas if the maximum result level is met, the number of shares allocated will be 120% of the target number of assigned rights.

TSR is defined in relation to the companies listed on the FTSE Mid Cap index, measuring performance throughout the period of the Plan.

Since the ESG index comprises three independent areas of action measured individually on a prior basis, it may have a result indicator value ranging from 0% to 120%, with allocation of a corresponding number of shares.

The number of shares to be allocated on attainment of the Performance Objectives will be rounded up to the next highest whole unit.

The Board of Directors sets the Performance Objectives and may, in the presence of extraordinary and/or unforeseen situations or circumstances that could have a material impact on the results and/or the scope of Group operations, make changes to conserve the substantial and economic content of the plans. These situations and circumstances include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events that could render the Plan no longer meaningful.

Draft resolutions

Shareholders,
if you agree with our proposals, we invite you to approve the following resolutions:

“The ordinary Shareholders’ Meeting of Arnoldo Mondadori Editore S.p.A.,

- *having examined the report of the Board of Directors drawn up pursuant to Art. 125-ter of the TUF,*
- *having examined the Information Document prepared pursuant to art. 84-bis of the Issuers’ Regulation, as subsequently amended, which was made available to the public in accordance with the procedures prescribed in the applicable regulatory provisions,*

resolves:

- a) *to approve, pursuant to art. 114-bis of the TUF, the adoption of an incentive plan for the three years 2026-2027-2028 named 2026-2028 Performance Share Plan of Arnoldo Mondadori Editore S.p.A., the terms, conditions, and implementation procedures of which are described in the Plan Information Document annexed to the report of the Board of Directors, to which reference should be made;*
- b) *to vest the Board of Directors with the broadest powers necessary or appropriate to implement, or - in any case, within the limits and within the scope of the methods and fundamental characteristics inherent to the Plan approved by the Shareholders’ Meeting - to supplement or amend the said Plan, including, by way of example but not limited to, the power to: (i) assign rights to the Chief Executive Officer and General Manager and the CFO-Executive Director; (ii) identify, or delegate the Chief Executive Officer to identify, after obtaining the opinion of the Remuneration & Appointments Committee, the Beneficiaries not belonging to the Board of Directors and the number of rights to be assigned to the Beneficiaries; (iii) set any other term or condition, directly or by delegation, for the implementation of the Plan, including procedures for the procurement of the financial instruments to service the Plan, to the extent that this is not in contrast with the decisions approved by the Shareholders’ Meeting; (iv) perform, directly or by delegation, any action, formality or notification necessary or advisable for the management and/or implementation of the Plan, in accordance with the terms and conditions set out in the Information Document on the Plan, to which reference should be made;*
- c) *to confer upon the Chair of the Board of Directors and the Chief Executive Officer, severally, full powers, including the power of sub-delegation, to execute the legislative and regulatory requirements arising from the resolutions adopted.*

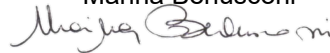
Segrate, 19 March 2026

Arnoldo Mondadori Editore S.p.A.

on behalf of the Board of Directors

The Chair

Marina Berlusconi



Information Document

Drawn up pursuant to Article 84-*bis* Consob Regulation No. 11971 of 1999 as amended integrated and amended (issuers' regulations)

2026-2028 Performance Share Plan

Introduction

This Information Document, drafted pursuant to art. 84-*bis* (Annex 3 A, schedule no. 7) of the Issuers' Regulation, has been prepared by Arnoldo Mondadori Editore S.p.A. in order to provide its Shareholders and the market with information on the proposed adoption of the 2026-2028 Performance Share Plan (the "**Plan**"), drawn up, with the advisory support of the Remuneration and Appointments Committee, by the Board of Directors of Arnoldo Mondadori Editore S.p.A. on 19 March 2026, which will be submitted pursuant to art. 114-*bis* of the TUF for the approval of the ordinary Shareholders' Meeting convened on first call on 21 April 2026 and, if necessary, on second call on 22 April 2026 for, among other things, the approval of the financial statements as at and for the year ended 31 December 2025.

The Plan provides for assignment to the Beneficiaries of rights to the allocation, free of charge, of Company Shares – held in portfolio or to be purchased as treasury shares pursuant to art. 2357 *et seq.* of the Italian Civil Code. – upon the achievement of predetermined three-year Performance Objectives.

The Plan is organised over a three-year cycle, covering the 2026-2027-2028 financial years. It applies to the management of Arnoldo Mondadori Editore S.p.A. and its subsidiaries and is to be considered "of particular significance" since the Beneficiaries also include the parties as per art. 84-*bis*, paragraph 2, of the Issuers' Regulation. Specifically, the Beneficiaries of the Plan, to be identified as detailed in section 1 below, include:

- a) The General Manager of Arnoldo Mondadori Editore S.p.A.;
- b) another executive member (CFO) of the Board of Directors of Arnoldo Mondadori Editore S.p.A.
- c) the Key Management Personnel and other senior executives of Arnoldo Mondadori Editore S.p.A. or of subsidiaries of Arnoldo Mondadori Editore S.p.A.

This Information Document is made available to the public at the registered office of Arnoldo Mondadori Editore S.p.A., on the 1Info authorised storage mechanism (www.1info.it), as well as in the "Governance" section of the Arnoldo Mondadori Editore S.p.A. website (www.gruppomondadori.it) as provided for by current legislation.

Definitions

Below is a description of the meaning of some of the terms used in the information document:

Chief Executive Officer Assignment	The Chief Executive Officer of Arnoldo Mondadori Editore S.p.A. The assignment to the Beneficiaries of the Rights to the free of charge allocation of the Company's Shares on the basis of the conditions, methods and terms of implementation of the Plan, as provided in this Document
Allocation	The determination of the Shares constituting the Bonus at the end of the Vesting Period based on the degree of achievement of the Performance Objectives
Payment Share/s	The actual delivery of the Shares due as a result of the Allocation Ordinary share issued by Arnoldo Mondadori Editore S.p.A., listed on the electronic stock exchange of Borsa Italiana S.p.A., ISIN code IT0001469383
Rights or Assigned Rights or Bonus	The number of Rights to allocation of the Company's Shares assigned to Beneficiaries, which may be effectively exercised after the Allocation Date according to pre-established performance and retention conditions defined in the Regulation
Accrued Shares or Allocated Shares	The actual number of Shares accrued by the Beneficiaries at the end of the pre-established period (Vesting Period) determined in relation to the performance levels achieved under the terms and conditions of the Plan
Beneficiaries / Recipients	The recipients of the Plan
Plan Cycle	The three-year performance cycle on which the Plan is based for the financial years 2026-2027-2028
Board of Directors or Board Remuneration & Appointments	The Board of Directors of Arnoldo Mondadori Editore S.p.A. The Remuneration & Appointments Committee of Arnoldo Mondadori Editore S.p.A., consisting exclusively of Non-executive Directors, the majority of whom are Independent, whose composition, appointment, duties and operating procedures are governed by a specific Regulation approved by the Board of Directors and whose purpose is to make proposals and provide advice on remuneration matters
General Manager Key Management Personnel Executives	The General Manager of Arnoldo Mondadori Editore S.p.A. Pursuant to art. 65, paragraph 1, <i>quater</i> of the Issuers' Regulation, the managers of Arnoldo Mondadori Editore S.p.A. who have the power and responsibility, directly and indirectly, for the planning, management and control of Arnoldo Mondadori Editore S.p.A.
Assignment Date	The date on which the identification of the Beneficiaries and the Assignment of Rights to each of them takes place
Allocation Date	The date on which the Board resolves to allocate the Shares to the Beneficiaries based on achievement of the Performance Objectives
Payment Date	The date on which the allocated shares are actually transferred to the Beneficiary
Group	Mondadori and its Subsidiaries pursuant to art. 2359 of the Italian Civil Code.
ESG Index	Indicator, included in the Performance Objectives, consisting of two macro indicators: <i>Impact Inclusion Index</i> for 80%; Environmental Sustainability Index for 20%. The Impact Inclusion Index is an ESG metric linked to the achievement of specific strategic Diversity & Inclusion objectives.

With reference to Environmental matters, the objective introduced in the LTI 2026-2028 Plan is the implementation of Scope 1, 2 and 3 emission mitigation initiatives, with a focus on:

- direct emissions (Scope 1), such as energy consumption for heating and use of the company vehicles;
- indirect emissions from purchased energy (Scope 2);
- emissions along the value chain (Scope 3).

The environmental indicator is measured through the number of initiatives implemented over the three-year period, with targets defined in line with the Group's decarbonisation plan.

Letter of Assignment	The written notice sent to the Beneficiary pursuant to the Regulation, informing them of participation in the Plan, the amount of the Bonus and the related terms and conditions
Mondadori or Company	Arnoldo Mondadori Editore S.p.A. (with registered office in Via G.B. Vico 42, Milan)
Performance Objectives	Indicates the objectives of the Plan, the level of achievement of which determines the number of Shares to be allocated to each Beneficiary at the end of the Vesting Period. The economic and financial objectives are defined with reference to Mondadori's 2026-2028 Three-Year Plan, approved by the Board of Directors, and to the performance of the TSR in the same three-year period
Vesting period	Period from the time the Rights are assigned through the Letter of Assignment until the approval by the Board of Directors of the consolidated financial statements and draft financial statements for the last financial year covered by the Plan
Performance Period	The three-year period (from 01/01/2026 to 31/12/2028) against which the achievement of the Performance Objectives is measured
Lock-up Period or Lock-up	Period in which part of the allocated Shares may not be transferred by the Beneficiary, nor be subject to restrictions or the subject of other acts of disposal <i>inter vivos</i> for any reason whatsoever
Plan	The Company's Performance Share Plan, which entitles Beneficiaries to receive Company Shares free of charge upon achievement of predetermined Performance Objectives
Relationship	Indicates the employment or directorship relationship between the Beneficiary and the Company and or the Subsidiaries
Regulation	The document, approved by the Board of Directors, governing the terms and conditions and procedures of operation of the Plan.
Subsidiaries	Companies controlled by Arnoldo Mondadori Editore S.p.A. pursuant to art. 2359 of the Italian Civil Code.
Total Shareholder Return (TSR)	Rate of return for shareholders calculated, within the three-year reference period, as the difference in value between the share price at the beginning and at the end of the performance period and considering the value of the dividends distributed in the same period, compared with the performance of the FTSE-MID Cap index

1. Beneficiaries

1.1 Indication of the names of the recipients who are members of the Board of Directors of the issuer, of parent companies and of direct or indirect subsidiaries

The Plan's Beneficiaries include the General Manager Antonio Porro and the CFO-Executive Director, Alessandro Franzosi.

Participation in the Plan does not, however, imply an obligation on the part of the Company to include the same Beneficiaries in any subsequent plans.

If among the Beneficiaries pursuant to point 1.2 below there are persons for whom identification by name is required, pursuant to current regulatory provisions, also in relation to any positions of Director held in subsidiaries, the Company shall provide the market with the related information, when making the communications provided for by art. 84-bis, paragraph 5 of the Issuers' Regulation.

1.2 Categories of employees or collaborators of the issuer and the parent or subsidiary companies of the issuer

The Plan addresses Key Management Personnel executives and other Group senior executives identified on a name basis. The basic eligibility criterion for identification as a Beneficiary of the Plan is to hold a position with a material impact on the achievement of the Company's results.

After adoption of the Plan by the Shareholders' Meeting, the Beneficiaries as per this point 1.2 will be identified on a name basis by the Chief Executive Officer, who is so empowered by the Board of Directors.

Participation does not result in any obligation to identify the same Beneficiary in any subsequent plans. It should be noted that some of the potential Beneficiaries of the Plan could be members of the Board of Directors of subsidiaries of the Company pursuant to art. 2359 of the Italian Civil Code, it being understood that the identification of such Beneficiaries would take place exclusively with specific reference to the role of Key Management Personnel or Group senior executives.

1.3 Indication of the names of the beneficiaries of the plan in the following groups

a) General managers of the issuer of financial instruments

It should be noted that, following a resolution adopted on 24 April 2024 by Mondadori's Board of Directors, Mr Antonio Porro was assigned the position of both Chief Executive Officer and General Manager. In particular, with respect to the post of Chief Executive Officer, organisational and strategic delegated powers or authorisations have been granted, to be exercised in accordance with the guidelines defined by the Board of Directors and through the coordination of corporate functions of a strategic nature. Whereas, with respect to the office of General Manager, powers were attributed as to the operational management of the Company.

b) Other Key Management Personnel Executives of the issuer of financial instruments that is not "of smaller dimensions", pursuant to art. 3, paragraph 1, head f) of Regulation no. 17221 of 12 March 2010, if, during the financial year, they received total remuneration (obtained by summing monetary remuneration and remuneration based on financial instruments) higher than the highest total remuneration attributed to the members of the Board of Directors, or the Management Board and to the General Managers of the issuer of financial instruments

Not Applicable.

During the year, none of the Group's Key Managers received total remuneration higher than the highest total remuneration attributed to the members of the Board of Directors of Arnoldo Mondadori Editore S.p.A.

c) natural persons controlling the share issuer, who are employees or who collaborate with the share issuer

Not Applicable.

1.4 Description and numerical indication, broken down by category

- a) of Key Management Personnel Executives other than those indicated in paragraph 1.3 (b);
The Company currently has six Key Management Personnel Executives, excluding Executive Directors.
- b) In the case of companies “of smaller dimensions”, pursuant to art. 3, paragraph 1.f) of Regulation no. 17221 of 12 March 2010, the aggregate indication of all Key Management Personnel Executives of the issuer of financial instruments
Not Applicable.
- c) Of any other categories of employees or collaborators for whom differentiated characteristics of the Plan have been envisaged
Not Applicable.

2 Rationale for the Plan

2.1 Objectives to be achieved through the allocation of the Plan

In adopting the Plan, the Company aims to incentivise management to improve its performance, from a perspective of medium/long-term sustainability, with reference to both industrial performance levels and the growth of the Company's value.

Specifically, the Plan aims to pursue the following objectives:

- a) to create a stronger link between the creation of value in the medium and long term and the remuneration of management;
- b) to foster a fair and non-discriminatory remuneration system that is consistent with the levels of responsibility;
- c) to sustain the growth of Mondadori, identifying a tool that reflects the growth of the sustainable value of the Company;
- d) to motivate and retain the Plan Beneficiaries by supporting the common goal of growing value and consolidating the alignment of the interests of the Beneficiaries with those of the Shareholders over a medium/long-term time horizon.

Each Beneficiary will be assigned a number of Rights, established on the basis of the levels of fixed and annual variable remuneration received, so as to define an overall remuneration package that is consistent and balanced in its various components and in the instruments used (cash/equity), in line with the best market practices, taking into account the role of each Beneficiary.

The Plan is developed over a three-year time horizon, a period deemed consistent with the Plan's objective of measuring the Group's value growth in the medium to long term, subject to the two-year lock-up period, on part of the shares granted, starting from the end of the Plan's duration.

2.2 Key variables, including in the form of performance indicators, considered for the purposes of assigning share-based plans

Through the Letter of Assignment, Beneficiaries receive the right to participate in the Plan. Accrual of the Bonus presupposes, in addition to achievement of the specific Performance Objectives – relating to the 2026-2028 Three-Year Plan approved by the Board of Directors and to the TSR – the constancy of the Relationship and the effective performance of work until the Allocation date following the approval of the draft financial statements and the consolidated financial statements for financial year 2028 by the Board of Directors (end of the Vesting Period). The actual payment of the Bonus will take place within 90 days of approval of the 2028 financial statements by the Shareholders' Meeting.

The Performance Objectives to which accrual of the Bonus is subject are represented by:

- i) Total Shareholder Return (TSR) with respect to the companies listed in the FTSE MID Cap index, with a weighting of 15%;
- ii) Cumulative EBITDA for the three-year period, with a weighting of 20%;
- iii) Cumulative Net Profit for the three-year period, with a weighting of 25%;

- iv) cumulative ordinary cash flow for the three-year period, with a weighting of 25%;
- v) *ESG Index*, with a weighting of 15%.

Minimum, target and maximum result levels have been set for each of the above performance conditions. On attainment of the minimum result level (equal to 90%) for EBITDA, Net Profit, TSR and Ordinary Cash Flow, the number of shares allocated will equal 50% of the target number of assigned Rights. On attainment of the target performance level (equal to 100%), 100% of the bonus will be applied, whereas if the maximum level is met (equal to 120%), beneficiaries will be entitled to 120% of the target number of Assigned Rights.

TSR is defined in relation to the FTSE MID Cap index, with performance measured throughout the Plan Performance Period.

Since the ESG Index comprises three independent areas of action measured individually on a prior basis, it may have a result indicator value ranging from 0% to 120%, with allocation of a corresponding number of shares. The table below describes the areas mentioned with their objectives, metrics and targets.

AREA	PURPOSE	METRICS	Weight	Target
EQUAL OPPORTUNITIES	Gender Balance: women executives	% women executives	40%	Equal to or greater than 40%
PAY FAIRNESS	Reduction of pay gap for managerial positions	Pay gap on comparable positions for junior and senior executives (grade 17-22)	40%	Reduction of 0.3% compared to the 2025 result (tgt. -5.5%)
ENVIRONMENTAL SUSTAINABILITY	Initiatives	Number of initiatives	20%	3 initiatives
			100%	

The number of Shares to be allocated to Beneficiaries is determined by the level of achievement of the Performance Objectives described above.

With the advisory support of the Remuneration & Appointments Committee, the Board of Directors sets the Performance Objectives and, in the presence of extraordinary and/or unforeseen situations, extraordinary transactions or legislative or regulatory changes that could have a material impact on the Performance Objectives, results and/or the scope of operations of the Group, may, subject to consultation with the Committee, make changes to maintain the material and financial content of the Plan. These situations and circumstances, specifically identified in the Regulation, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events as a result of which the Plan is no longer meaningful.

2.3 Elements underlying determination of the amount of share-based remuneration, or the criteria for its determination

Under the Plan, the Beneficiaries are divided into groups according to their position and the corresponding impact on company results. The Plan envisages that Beneficiaries are assigned a Target Bonus, consisting of Rights to receive Shares of the Company free of charge, individually defined according to position and market benchmarks, which will be allocated upon the occurrence of the performance conditions illustrated in point 2.2 above.

The characteristics of the Plan, including the Performance Objectives and the amount of the Bonuses, have been defined in continuity with previous cycles and are still consistent with the Group's strategic priorities.

2.4 Reasons for any decision to allocate remuneration plans based on financial instruments not issued by the issuer

Not Applicable.

2.5 Assessments of significant tax and accounting implications that affected the definition of the plans

The structure of the Plan was not affected by applicable tax laws or accounting implications.

2.6 Any support from the special Fund for the incentivisation of worker participation in companies, pursuant to art. 4, paragraph 112, of Law no. 350 of 24 December 2003

Not Applicable.

3 Approval process and timing of share allocation

3.1 Scope of the powers and functions delegated by the Shareholders' Meeting to the Board of Directors for the implementation of the Plan

On 19 March 2026, with the abstention of the Chief Executive Officer and General Manager and the CFO-Executive Director, the Board of Directors of the Company approved the Plan, at the proposal of the Remuneration & Appointments Committee, and resolved to submit it to the Shareholders' Meeting for approval and consequential adoption pursuant to art. 114-*bis* of the TUF.

Following the adoption of the Plan by the Shareholders' Meeting and the resolution concerning the financial instruments to be used for its implementation, the Board of Directors, also in exercise of the proxy to be granted by the Shareholders' Meeting, may implement the Plan by resolving: (i) the allocation of the Rights in favour of the Chief Executive Officer and General Manager and the CFO - Executive Director; (ii) the delegation of authority to the Chief Executive Officer for the identification of the Beneficiaries who are not members of the Board of Directors and the related number of Rights to be allocated to the Beneficiaries, as well as (iii) also by means of delegation, any other terms and conditions for the implementation of the Plan, including the terms and conditions for the provision of the financial instruments for the Plan itself, to the extent that this is not at odds with the provisions of the Shareholders' Meeting.

3.2 Indication of parties charged with administering the Plan and their function and responsibility

The Board of Directors, with the preliminary and advisory support of the Remuneration and Appointments Committee, is responsible for the implementation of the Plan and has the power to delegate the operational management of the Plan to the Chief Executive Officer, with the power to sub-delegate, within the limits and in accordance with the Plan's Implementation Regulation, also on the basis of the preliminary and/or advisory activity performed by the Remuneration and Appointments Committee. It is understood that any decision concerning and/or pertaining to the allocation and implementation of the Plan for the General Manager and the Executive Director - CFO as Beneficiaries shall remain the sole responsibility of the Board of Directors.

3.3 Any procedures in place for reviewing plans, also in relation to any changes in the baseline objectives

Without prejudice to the powers of the Shareholders' Meeting in the cases provided for by law, the Board of Directors, after consulting the Remuneration and Appointments Committee, is the body responsible for making any changes to the Plan - within the limits, however, of the key elements of the Plan approved by the Shareholders' Meeting - and to the Regulations.

In the presence of extraordinary and/or unforeseen situations, extraordinary transactions or legislative or regulatory changes that could have a material impact on the Performance Objectives, results and/or the scope of operations of the Group, the Board of Directors may, subject to consultation with the Committee, make changes to maintain the material and financial content of the Plan. These situations and circumstances, specifically identified in the Plan Regulation, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria

uniformity or natural or exogenous events that could render the Plan no longer meaningful.

3.4 Description of the procedures for determining the availability and assignment of the financial instruments on which the Plan is based

The Plan provides for the Allocation of Shares, free of charge, in a variable number in relation to individual Assignment and the degree of achievement of the Plan's Performance Objectives. These Shares will consist of Shares already issued, to be purchased or already held by the Company as treasury shares pursuant to art. 2357 *et seq.* of the Italian Civil Code.

In this regard, on 19 March 2026 the Board of Directors resolved to submit the proposal to authorise the purchase and disposal of treasury Shares to service the Plan to the Shareholders' Meeting.

3.5 The role of each director in determining the characteristics of the Plan and any occurrence of situations of conflict of interest for the directors concerned

In line with the Principles and Recommendations of the Corporate Governance Code adopted by the Company, the conditions of the Plan were defined at the proposal of the Remuneration & Appointments Committee, exclusively composed of non-executive Directors, the majority of whom are Independent. The proposal to submit the Plan to the Shareholders' Meeting, pursuant to art. 114-*bis* of the TUF, was then approved by the Board of Directors, with the abstention of the CEO and General Manager and the Executive Director-CFO, on 19 March 2026, subject to the favourable opinion of the Board of Statutory Auditors pursuant to art. 2389 of the Italian Civil Code (par. 3), within the terms indicated therein.

3.6 Date of the decision taken by the body responsible for proposing the approval of the plan to the shareholders' meeting and of any proposal of the remuneration committee

The Board of Directors, upon a proposal formulated by the Remuneration and Appointments Committee on 26 February 2026, resolved on 19 March 2026 to submit the Plan for approval and adoption by the Shareholders' Meeting.

3.7 Date of the decision taken by the body responsible for assigning the instruments and proposal to said body formulated by any remuneration committee

Pursuant to art. 114-*bis* of the TUF, the adoption of the Plan will be submitted for the approval of the Shareholders' Meeting called for 21 April 2026, on first call and, if necessary, on 22 April 2026 on second call. Following the Shareholders' Meeting, subject to the approval of the Plan, the Board of Directors, with the preliminary and advisory support of the Remuneration & Appointments Committee, will adopt the resolutions relating to the assignment of the Rights in compliance with the terms and conditions set out in the Regulation. Resolutions relating to the assignment of the Rights will be disclosed to the public in accordance with applicable regulatory provisions.

3.8 The market price, recorded on the aforesaid dates, for the financial instruments on which the plans are based, if traded on regulated markets

Official Mondadori share price on 26 February 2026 (date of approval by the Remuneration & Appointments Committee of the proposal to the Board of Directors regarding adoption of the Plan): euro 2.06.

Official price of Mondadori shares on 19 March 2026 (date of approval by the Board of Directors of the proposal to be submitted to the Shareholders' Meeting): euro 1.946.

3.9 In the case of plans based on financial instruments traded on regulated markets, under what terms and in what manner does the issuer take into account, when determining the timing of the allocation of the financial instruments in implementation of the plans, any coincidence in time between: (i) said assignment or any decisions taken in this regard by the Remuneration Committee; and (ii) the disclosure of any relevant information pursuant to art. 114 par. 1 of the TUF; for example, in the event that this information is: a) not already public and capable of positively influencing the market prices, or b) already

[published and capable of negatively influencing the market prices.](#)

Any simultaneity between the disclosure of insider information and the Assignment of the Rights or the proposals defined in this regard by the Appointments & Remuneration Committee would have no impact on the Beneficiaries, since they will accrue the right to Allocation of the Shares only after a three-year Vesting Period and subject to achievement of the Performance Objectives.

In any event, in order to further limit the possibility of the disclosure of insider information as defined by art. 114, paragraph 1 of the TUF, coinciding or otherwise interfering with the assignment of the Rights, the Board of Directors will ensure that it does not take decisions during corporate transactions or other events that might significantly affect the price of the Shares or in conjunction with such events.

4. Characteristics of the allocated instruments

4.1 [Description of the forms in which remuneration plans based on financial instruments are structured](#)

The Plan consists of the Assignment of rights to receive Company Shares, upon the achievement of specific and pre-determined Performance Objectives measured at the end of the three-year Performance Period.

4.2 [Indication of the period of actual implementation of the Plan with reference also to any planned cycles](#)

The Plan envisages a single cycle structured as follows:

- implementation period between 2026 (Assignment of Rights) and 2028 (end of the Vesting Period). The Shares may be allocated in 2029 based on the degree to which the Performance Objectives have been achieved.
- 20% of the Shares Allocated to each Beneficiary are subject to a Lock-up Period for a total of 24 months as specified in paragraph 4.6 below.

4.3 [End of the Plan](#)

The Plan ends in 2029 with the possible allocation and payment of the Shares.

4.4 [Maximum number of financial instruments assigned in each financial year with respect to the individuals identified by name or the categories indicated](#)

The Board of Directors has established the maximum number of Shares to service the Plan to be 928,673, calculated on the basis of the average share price of the last three months prior to the date of the Board of Directors' resolution on the proposal to adopt the Plan, which was for euro 2.061.

If, at the time of the Share Allocation, the Company should not have a sufficient number of treasury Shares available to service the Plan, the actual payment of the Bonus may be made – in whole or in part – in cash. The actual amount of the Bonus will be determined according to the number of Shares to which each of the Beneficiaries would have been entitled under the mechanisms of the Plan Regulation and the average Share price in the 30 days prior to the Payment Date.

4.5 [Plan implementation procedures and clauses, specifying whether the actual allocation of the instruments is subject to the occurrence of conditions or the achievement of certain results, including performance results; description of such conditions and results](#)

The Performance Objectives to which accrual of the Bonus is subject are represented by:

- i) *total shareholder return* (TSR) with respect to the companies listed in the FTSE MID Cap index, with a weighting of 15%;
- ii) Cumulative EBITDA for the three-year period, with a weighting of 20%;
- iii) Cumulative Net Profit for the three-year period, with a weighting of 25%;
- iv) cumulative ordinary cash flow for the three-year period, with a weighting of 25%;
- v) ESG Index, with a weigh of 15%.

Minimum, target and maximum result levels have been set for each of the above performance

conditions. On attainment of the minimum result level (90%) for EBITDA, Net Profit, TSR and ordinary cash flow, the number of Shares allocated will equal 50% of the target number of assigned Rights. On attainment of the target performance level, 100% of the bonus will be applied, whereas if the maximum level is met (120%), the beneficiaries will be entitled to 120% of the target number of assigned Rights. TSR is defined in relation to the FTSE MID Cap index, with performance measured throughout the Plan Performance Period.

Since the ESG Index comprises three independent areas of action measured individually on a prior basis, it may have a result indicator value ranging from 0% to 120%, with allocation of a corresponding number of shares.

The number of shares to be allocated on attainment of the Performance Objectives will be rounded up to the next highest whole unit.

In the presence of extraordinary and/or unforeseen situations, extraordinary transactions or legislative or regulatory changes that could have a material impact on the Performance Objectives, results and/or the scope of operations of the Group, the Board of Directors may, subject to consultation with the Committee, make changes to maintain the material and financial content of the Plan. These situations and circumstances, specifically identified in the Regulation, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events as a result of which the Plan is no longer meaningful.

Finally, the Plan provides for the adoption of claw-back clauses under which reimbursement of the countervalue of the Shares already paid may be requested, or the countervalue may be withheld from the amounts due to the Beneficiaries, if the accrual of such Shares took place on the basis of data that subsequently proved to be manifestly erroneous, or if the Shares prove not to be due to persons responsible for the fraudulent alteration of data in order to achieve the related objectives, or who have achieved the objectives by violating laws and regulations, the Code of Ethics or company rules, without prejudice to any action permitted by law to protect the interests of the Company.

4.6 Indication of any restrictions on the availability of the instruments allocated or on the instruments resulting from exercise of subscription rights, with particular reference to the terms within which the subsequent transfer to the company itself or to third parties is permitted or prohibited

20% of the Shares Allocated to each Beneficiary are subject to a Lock-up Period for a total of 24 months, structured as follows:

- i) 10% of the Allocated Shares subject to a lock-up period of 24 months from the Payment Date;
- ii) 10% of the Allocated Shares subject to a lock-up period of 12 months from the Payment Date.

The Shares locked up cannot be transferred or be subject to restrictions or be the subject to other acts of disposal *inter vivos* for any reason whatsoever. In the event of termination of the relationship with the Company, the lock-up restriction remains in place until the time period as per the Regulation has passed in full.

4.7 Description of any termination conditions in relation to the allocation of the plans in the event that the beneficiaries carry out hedging transactions that make it possible to neutralise any prohibitions on the sale of the financial instruments assigned, also in the form of subscription rights, or of the financial instruments resulting from the exercise of such rights

The Beneficiaries are prohibited – on pain of forfeiture of the right to receive the Shares – from carrying out hedging transactions that alter or affect the risk alignment inherent in the incentive mechanisms based on financial instruments.

4.8 Description of the effects determined by termination of the Relationship

Termination of employment during the Vesting Period and up to the time of actual allocation of the Bonus will result in loss of the rights assigned under the Plan except in good leaver cases.

The term good leaver refers to cases where the Relationship is terminated due to:

- a) total and permanent invalidity of the Beneficiary;
- b) death of the Beneficiary;

- c) retirement of the Beneficiary;
- d) resignation or termination of the Relationship at the initiative of the Beneficiary for just cause, provided that such just cause is not disputed by the Company;
- e) non-renewal of the mandate for the Beneficiaries.

In the event of termination of employment during the Vesting Period for good-leaver-related reasons, the Beneficiary retains the right to receive the Bonus, for an amount determined on a *pro-rata* basis on the date of termination of employment, without prejudice to achievement of the Performance Objectives as per Art. 4.5 considered over the normal Performance Period envisaged by the Plan. The bonus actually accrued will be computed and assigned in accordance with this Regulation. The Board of Directors has the power to consider more favourable conditions.

The Chief Executive Officer, in the event of agreements for consensual termination of employment, has the power, other than himself and the CFO or other Executives with a Directorship, to make different determinations with respect to the provisions set forth in this article, defining on a lump-sum basis and at his sole discretion the amounts due in lieu of the Bonus, also through the identification of minimum and maximum infra-periodic results for the Performance Objectives, instrumental to allowing for an adequate assessment of the degree of achievement of the Performance Objectives.

In the event of transfer of the Relationship between Group companies, as well as in the event of termination of the Relationship with the Group and the simultaneous formation of a new relationship with the Group, the Beneficiary shall retain the rights deriving from the Plan in accordance with the provisions of this Regulation.

In the event of a change of control of the Subsidiary with which the Beneficiary is employed, the provisions set forth in the case of a good leaver described above or any better treatment shall apply at the sole discretion of the Board of Directors, or of the Chief Executive Officer delegated by the same, after consultation with the Committee regarding the criteria used.

In addition to the cases envisaged by law, a change of control also includes the sale, transfer or other act of disposal concerning all or part of the assets to one or more third parties that, immediately after the completion of such operations, are not subsidiaries of Arnoldo Mondadori Editore S.p.A.

4.9 Indication of any causes for cancellation of plans

In the event that, as a result of changes in such rules or regulations or changes in the interpretation or application thereof, implementation of the Plan results in the Company or the Beneficiaries incurring substantially higher taxes, higher pension costs, or charges of any other nature, the Board of Directors, in consultation with the Committee, shall have the right to unilaterally amend the terms of the Plan Regulation, including the right to cancel the Plan or terminate the Plan, giving adequate notice to the Beneficiaries.

4.10 Reasons for the possible provision of a "redemption" by the Company of the financial instruments referenced by the plans pursuant to art. 2357 *et seq.* of the Italian Civil Code; the Beneficiaries of the redemption, indicating whether it is intended only for certain categories of employees; the effects of the termination of employment on said redemption

Not Applicable.

4.11 Any loans or facilities that are intended to be granted with the purchase of shares pursuant to Art. 2358 of the Italian Civil Code.

Not Applicable.

4.12 Indication of the assessments of the expected cost for the Company at the date of the related assignment, as determinable on the basis of the terms and conditions already defined, by total amount and in relation to each instrument of the plan

At present, on the basis of the terms and conditions already defined, the maximum number of Shares that may be allocated on achievement of the maximum level of results of the Performance Objectives is expected to be 928,673 Shares.

At the date of this document, the expected overall cost of the Plan cannot be determined with a sufficient degree of accuracy, since it is also affected by factors that cannot be foreseen; the administrative costs of managing the Plan are to be considered insignificant.

4.13 Indication of any dilutive effects on the capital resulting from the remuneration plans

As indicated in point 3.4 above, the Shares servicing the Plan will consist exclusively of Shares already issued, to be purchased or already held by the Company as treasury shares pursuant to art. 2357 *et seq.* of the Italian Civil Code. Consequently, there is no dilutive effect on the capital determined by the Plan.

4.14 Any limitations on the exercise of voting rights and on the allocation of equity rights

The Allocated Shares will have regular dividend entitlement, since there are no limitations on the exercise of equity or administrative rights, with specific reference to the associated voting rights.

4.15 In the event that the shares are not traded on regulated markets, any information useful for a full assessment of their value

Not Applicable.

4.16 – 4.23

Not applicable since these are not stock options.

4.24 Share Issuers shall attach table 1 to the information document

The Company will provide the market with table 1, when informing the public of the resolutions of the Board of Directors concerning the implementation of the Plan as provided by art. 84-*bis*, par. 5 of the Issuers' Regulation.

Arnoldo Mondadori Editore S.p.A.
Registered office: Milan, Via Gian Battista Vico 42
Share capital € 67,979,168.40 fully paid-up
Milan Monza Brianza Lodi Companies House registration number and tax code No. 07012130584
VAT no. 08386600152

GRUPPO  MONDADORI



Shareholders' Meeting of Arnoldo Mondadori Editore S.p.A.
21 April 2026 on first call, and 22 April 2026 on any second call

Directors' Report
on item 8 of the agenda

8. Resolutions, pursuant to art. 114-*bis* of Legislative Decree No. 58/1998, on the adoption of a 2026 Short-Term Incentive Plan (MBO).

Shareholders,

this Report has been prepared pursuant to arts. 114-*bis* and 125-*ter* of Legislative Decree no. 58 of 24 February 1998, as subsequently amended (“**TUF**”), and art. 84-*ter* of the Consob issuers regulation adopted by Resolution No. 11971 of 14 May 1999, as subsequently amended (“**Issuers Regulation**”).

The Board of Directors of Arnoldo Mondadori Editore S.p.A. (The “**Company**”) has called you to an ordinary session on 21 April 2026 and, if necessary, on 22 April 2026 on second call, to submit for your approval pursuant to article 114-*bis* of the TUF, the adoption of a short-term incentive plan for 2026 (MBO) (the “**MBO Plan**”), for the General Manager, the CFO-Executive Director, Key Management Personnel and other Key Management Personnel of the Mondadori Group identified by name (the “**Beneficiaries**”).

In general terms, the MBO Plan provides for the accrual of a variable remuneration (the “**MBO Bonus**”) upon the achievement of predetermined performance targets – both individual and Group economic-financial – relating to financial year 2026. The payment of the MBO Bonus may, on a voluntary basis, be subject to a partial conversion mechanism (to the extent of 15% or 30%) into Arnoldo Mondadori Editore S.p.A. shares, the actual allocation of which is deferred at the end of a 24-month period (the “**Deferral Period**”), in line with the best Corporate Governance practices on the market.

This report sets out the rationale and content of the proposal to be submitted for the approval of the Shareholders’ Meeting on. For full details of the content and provisions of the Plan, you are referred to the Information Document, drafted pursuant to art. 84-*bis* of the Issuers' Regulation, and attached to this report. The proposal for the authorisation to purchase own shares to be used to service the MBO Plan is set forth in a separate report prepared pursuant to art. 125-*ter* of the TUF, which – together with this report – is available to the public at the registered office of Arnoldo Mondadori Editore S.p.A., on the 1Info authorised storage mechanism (www.1info.it), and in the “Governance” section of the Arnoldo Mondadori Editore S.p.A. website (www.mondadori.it) as required under current law.

1. Rationale for the adoption of the MBO Plan.

The MBO Plan is established for the following purposes:

- to promote greater alignment between management interests and the creation of shareholder value;
- to promote greater retention of the MBO Plan Beneficiaries, through the eventual payment in shares of part of the MBO Bonus under the short-term variable incentive system;
- to sustain the growth of the company by identifying a tool that reflects the growth of the company's value.

Furthermore, the adoption of a share-based plan is fully aligned with the principles and recommendations of art. 5 of the Corporate Governance Code.

The MBO Plan is an integral part of the Mondadori Group’s remuneration policy and is consistent with the progressive and constant alignment with best market practices regarding short-term incentive systems.

2. Characteristics of the MBO Plan.

The MBO Plan envisages, subject to the achievement of specific predetermined performance targets measured with reference to financial year 2026, the disbursement to the Beneficiaries of the MBO Bonus as annual variable remuneration. Specifically, the Beneficiaries are entitled to convert part of the monetary value of the MBO Bonus (15% or 30%) into Arnoldo Mondadori Editore S.p.A. shares.

These shares, together with the award of an additional “bonus” in shares (the “**Bonus Share**”), will be allocated to the Beneficiaries at the end of the Deferral Period, subject to the continuation of the working relationship between the Beneficiary and the company.

The shares servicing the MBO Plan consist of Arnoldo Mondadori Editore S.p.A. shares already issued, to be purchased or already held by the company as treasury shares pursuant to art. 2357 *et seq.* of the Italian Civil Code.

3. Beneficiaries.

The MBO Plan is reserved for the General Manager, the CFO - Executive Director, Key Management Personnel and other Mondadori Group Senior Executives identified by name. The eligibility criterion for identification as a Beneficiary of the MBO Plan is to hold a position with a material impact on the achievement of the company's results. For this purpose, the Beneficiaries will be identified by name by the Chief Executive Officer, after obtaining the opinion of the Remuneration & Appointments Committee.

Participation in the MBO Plan does not result in any obligation to identify the same Beneficiary in any subsequent plans.

The operational management of the MBO Plan is delegated to the Human Resources, Organisation, Legal & Corporate Affairs and Real Estate Division.

The names of the beneficiaries and the other information required by paragraph 1 of Schedule 7, Annex 3A of the Issuers' Regulation will be provided subsequently, during implementation of the MBO Plan, in accordance with the procedures set forth under art. 84-*bis*.5.a) of the aforementioned Issuers' Regulation.

4. MBO Plan implementation procedures and clauses, specifying whether implementation is subject to conditions and, in particular, to attainment of specific results.

The accrual of the MBO Bonus is subject to the achievement of pre-determined annual performance targets referring to the 2026 financial year and assigned through specific communication to the Beneficiaries of the MBO Plan. Specifically, these performance targets are as follows:

1. For the Group performance index:
 - 2026 Group consolidated EBITDA (weight 75%);
 - 2026 group ordinary cash flow (weight 25%).
2. For the individual MBO schedules:
 - **General Manager:**
group net profit (weight 50%);
Group revenues (weight 30%);
strategic target (weight 20%);
 - **CFO:**
group net profit (weight 40%);
Group revenues (weight 20%);
strategic target (weight 20%);
managed costs (weight 20%);
 - **Key Management Personnel:**
Business Unit EBITDA;
Business Unit Turnover;
ordinary cash flow;
strategic objectives;
specific Function / Business Unit targets.

Minimum, target and maximum result levels have been set for each of the above performance conditions. On attainment of the minimum result level (90%), the payable MBO Bonus is 50%. On attainment of the target performance level (100%), 100% of the MBO Bonus accrues, whereas if the maximum result level is met (110%), the payable MBO Bonus is 120% of the target bonus.

The Group performance index applies the same performance conditions as above, with the sole exception of the minimum result that can be considered, which is 85% of the target, corresponding to 40% of the MBO Bonus.

The maximum MBO Bonus payable due to the combined effect of the impact of the Group Performance Index

and the individual targets may not exceed a cap of 125% of the target MBO Bonus (140% for the General Manager).

The component of the MBO bonus payable in shares, on exercise of the relevant option by the Beneficiaries, may be 15% or 30% of the value of the accrued MBO bonus depending on the level of achievement of the performance targets. These shares, together with the Bonus Share, will be allocated to the Beneficiaries at the end of the Deferment Period, subject to the continuation of the working relationship between the Beneficiary and the company.

With the advisory support of the Remuneration & Appointments Committee, the Board of Directors sets the performance targets and, in the event of extraordinary and/or unforeseen situations or circumstances, extraordinary transactions or legislative or regulatory changes that could have a material impact on the performance targets, the MBO Bonus, the results and/or the scope of Group operations, may, subject to consultation with the Committee, make changes to conserve the material and economic content of the MBO Plan. These situations and circumstances, specifically identified in the MBO Plan information document, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events that could render the MBO Plan no longer meaningful.

Draft resolution

Shareholders,

if you agree with our proposals, we invite you to approve the following resolutions:

“The ordinary Shareholders’ Meeting of Arnoldo Mondadori Editore S.p.A.:

- *having examined the report of the Board of Directors drawn up pursuant to arts. 114-bis and 125-ter of Legislative no. 58 of 24 February 1998 as subsequently amended (“TUF”);*
- *having examined the Information Document prepared pursuant to art. 84-bis of the Regulation adopted by Consob with resolution no. 11971 of 14 May 1999, as subsequently amended, which was made available to the public in accordance are required by law,*

resolves:

- a) *to approve, pursuant to and for the purposes of art. 114-bis of the TUF, the adoption of a short-term incentive plan (MBO) relating to the 2026 financial year of Arnoldo Mondadori Editore S.p.A. (the “2026 MBO Plan”), in accordance with the terms, conditions and implementation procedures described in the 2026 MBO Plan Information Document attached to the Board of Directors’ Report, to which reference is made in full;*
- b) *to grant all necessary and appropriate powers to the Board of Directors for the implementation, integration or amendment of the 2026 MBO Plan, including, but not limited to, the power to: (i) determine the amount of the MBO Bonus allocatable to the Chief Executive Officer and General Manager and the CFO-Executive Director; (ii) identify, or delegate the Chief Executive Officer to identify, after obtaining the opinion of the Remuneration & Appointments Committee, the Beneficiaries who are not members of the Board of Directors; (iii) set any other term and condition, directly or by delegation, for the implementation of the 2026 MBO Plan, including procedures for the procurement of the financial instruments to service the 2026 MBO Plan, to the extent that this is not in contrast with the authorisations granted by the Shareholders’ Meeting; (iv) perform, directly or by delegation, any action, formality or notification necessary or advisable for the management and/or implementation of the 2026 MBO Plan, in accordance with the terms and conditions set out in the Information Document;*
- c) *to confer upon the Chair of the Board of Directors and the Chief Executive Officer, severally, full powers, including the power of sub-delegation, to execute the legislative and regulatory requirements arising from the resolutions adopted.”*

Arnoldo Mondadori Editore S.p.A.
Registered office: Milan, Via Gian Battista Vico 42
Share capital € 67,979,168.40 fully paid-up
Milan Monza Brianza Lodi Companies House registration number and tax code No. 07012130584
VAT no. 08386600152

Segrate, 19 March 2026

Arnoldo Mondadori Editore S.p.A.

On behalf of the Board of Directors

The Chair

Marina Berlusconi



Information Document

Drawn up pursuant to Article 84-*bis* of Consob Regulation No. 11971 of 1999, as subsequently integrated and amended (issuers' regulations)

2026 short-term incentive plan (MBO)

Introduction

This information document, drawn up in accordance with Art. 84-*bis* (appendix 3A, outline no. 7) of the Issuers Regulations, has been drawn up by Arnoldo Mondadori Editore S.p.A. to provide information regarding the proposed adoption of a short-term incentive plan (MBO) for the year 2026, defined with the advisory support of the Remuneration and Appointments Committee, and approved by the Board of Directors on 19 March 2026. The short-term incentive plan (MBO), pursuant to Article 114-*bis* of the YUF (Consolidated Law on Finance), will be submitted for approval to the Ordinary Shareholders' Meeting to be held on first call on 21 April 2026 and, if necessary, on second call on 22 April 2026 to resolve, among other things, on the approval of the financial statements for the year ended 31 December 2025.

The 2026 short-term incentive plan (MBO) provides for the accrual, in favour of the Beneficiaries, of a variable bonus (MBO Bonus) upon the achievement of pre-determined economic-financial and strategic targets referred to the year 2025, as indicated in paragraphs 2.2 and 4.5 below. The disbursement of the MBO Bonus may be subject to a mechanism, described below, of partial conversion into Shares, the allocation of which is deferred to the end of a 24-month period, in line with the best corporate governance practices on the market.

The Plan applies to the management of Arnoldo Mondadori Editore S.p.A. and its subsidiaries and is to be considered "of particular significance" since the Beneficiaries also include the parties as per art. 84-*bis*.2 of the Issuers' Regulation. Specifically, the Beneficiaries of the MBO, to be identified as detailed in section 1 below, include:

- a) The General Manager of Arnoldo Mondadori Editore S.p.A.;
- b) the CFO and Executive Director of Arnoldo Mondadori Editore S.p.A.;
- c) the Key Management Personnel and other senior executives of Arnoldo Mondadori Editore S.p.A. or of subsidiaries of Arnoldo Mondadori Editore S.p.A.

This information document is made available to the public at the registered office of Arnoldo Mondadori Editore S.p.A., on the 1Info authorised storage mechanism (www.1info.it), and in the "Governance" section of the Arnoldo Mondadori Editore S.p.A. website (www.gruppomondadori.it) as required by law.

Definitions

Below is a description of the meaning of some of the terms used in the information document:

Chief Executive Officer Assignment	The Chief Executive Officer of Arnoldo Mondadori Editore S.p.A. the determination of Rights to receive, free of charge, Company Shares corresponding to the percentage of the MBO Bonus accrued and deferred, according to the terms and procedures described in this Information Document.
Allocation	the determination of the Shares - including Bonus Shares - to be allocated to the Beneficiaries at the end of the Deferment Period and corresponding to the percentage of the MBO Bonus accrued and subject to voluntary conversion into Shares.
Share/s	Ordinary share issued by Arnoldo Mondadori Editore S.p.A., listed on the electronic stock exchange of Borsa Italiana S.p.A., ISIN code IT0001469383.
Bonus Share	the right of the Beneficiaries – who have exercised the option of conversion into Shares and deferment of a percentage of the MBO Bonus – to receive, after the expiry of the Deferment Period, 1 additional Share for every 1 Allocated Share following Accrual.
Beneficiaries / Recipients	the recipients of the Plan.
Plan Cycle	the annual performance cycle, covering the year 2026, over which the MBO Plan is structured.
Board of Directors or Board	the Board of Directors of Arnoldo Mondadori Editore S.p.A.
Remuneration & Appointments	The Remuneration & Appointments Committee of Arnoldo Mondadori Editore S.p.A., consisting exclusively of Non-executive Directors, the majority of whom are Independent, whose composition, appointment, duties and operating procedures are governed by a specific Regulation approved by the Board of Directors and whose purpose is to make proposals and provide advice on remuneration matters.
Payment	the actual transfer of the Shares to the Beneficiaries.
Allocation Date	the date on which the Board approves the Allocation of the Shares to the Beneficiaries following the verification of compliance with the condition of continuity of the working relationship.
Payment Date	the date on which the allocated Shares are actually transferred to the Beneficiary.
General Manager	The General Manager of Arnoldo Mondadori Editore S.p.A.
Key Management Personnel	pursuant to art. 65, paragraph 1- <i>quater</i> of the Issuers' Regulation, the managers of Arnoldo Mondadori Editore S.p.A. who have the power and responsibility, directly and indirectly, for the planning, management and control of Arnoldo Mondadori Editore S.p.A.
-	
Information Document:	this information document, drawn up pursuant to and for the purposes of art. 84- <i>bis</i> .1 of the Issuers' Regulation.
Group	Mondadori and its Subsidiaries pursuant to art. 2359 of the Italian Civil Code.
Accrual	event deriving from Board approval of the Group's consolidated financial statements as at 31 December 2026, with simultaneous assessment of the degree of achievement of the Annual Performance Targets.
Mondadori or Company	Arnoldo Mondadori Editore S.p.A., with registered office in Via Gian Battista Vico 42, Milan.
Annual Performance Targets	the individual and Group economic and financial objectives whose level of achievement determines the value of the annual MBO bonus

Deferral Period	accruable by each Beneficiary. The financial targets are defined with reference to the 2026 Budget as approved by the Board of Directors.
Performance Period	24-month period following the Accrual. the annual period (1 January 2026 to 31 December 2026) against which the achievement of the Annual Performance Targets of the MBO Plan is measured.
MBO Plan	2026 short-term incentive Plan (MBO) of the Company, which provides for the right of Beneficiaries to receive variable remuneration based on the level of achievement of the Annual Performance Targets and subject, on a voluntary basis, to partial deferment and payment through the allocation of Mondadori Shares.
MBO Bonus	the value of the annual variable remuneration computed following the achievement of the Annual Performance Targets.
Relationship	Indicates the employment or directorship relationship between the Beneficiary and the Group.
Regulation	the document governing the terms, conditions and operating procedures of the MBO Plan.
Issuers' Regulation	the regulation governing issuers enacted by Consob with resolution no. 11971/1999 and subsequent amendments.
Subsidiaries	companies controlled by Arnoldo Mondadori Editore S.p.A. pursuant to art. 2359 of the Italian Civil Code.
Consolidated Finance Law or TUF	Legislative Decree No. 58 of 24 February 1998 as amended.

1. BENEFICIARIES

1.1. Indication of the names of the Beneficiaries who are members of the Board of Directors of the Issuer, of parent companies of the Issuer and of subsidiaries.

The MBO Plan's Beneficiaries include the General Manager, Antonio Porro, and the CFO-Executive Director, Alessandro Franzosi.

If among the Beneficiaries pursuant to point 1.2 below there are persons for whom identification by name is required, pursuant to current regulatory provisions, also in relation to any positions of Director held in subsidiaries, the Company shall provide the market with the related information, when making the communications provided for by art. 84-*bis*, paragraph 5 of the Issuers' Regulation.

1.2. Categories of employees or collaborators of the Issuer and of parent companies of the Issuer or Subsidiaries

In addition to the General Manager and CFO, the MBO Plan may also be addressed to Key Management Personnel and other Group Executives identified on a named basis. The eligibility criterion for identification as a Beneficiary of the MBO Plan is to hold a position with a material impact on the achievement of the company's results.

After approval of the MBO Plan by the Shareholders' Meeting, any Beneficiaries as per this point 1.2 will be identified on a name basis by the Chief Executive Officer, who is so empowered by the Board of Directors.

Participation does not result in any obligation to identify the same Beneficiary in any subsequent plans. It should be noted that some potential Beneficiaries of the MBO Plan could be members of the Board of Directors of subsidiaries of the Company pursuant to art. 2359 of the Italian Civil Code, it being understood that the identification of such Beneficiaries would take place exclusively with specific reference to the role of Key Management Personnel or Group senior executives.

1.3. Name of the Beneficiaries belonging to the following groups

a) General managers of the issuer of financial instruments

It should be noted that, following a resolution adopted on 24 April 2024 by Mondadori's Board of Directors, Mr Antonio Porro was assigned the position of both Chief Executive Officer and General Manager. In particular, with respect to the post of Chief Executive Officer, organisational and strategic delegated powers or authorisations have been granted, to be exercised in accordance with the guidelines defined by the Board of Directors and through the coordination of corporate functions of a strategic nature. With respect to the post of General Manager, powers were attributed as to the operational management of the Company.

b) Other Key Management Personnel Executives of the issuer of financial instruments that is not "of smaller dimensions", pursuant to art. 3, paragraph 1, head f) of Regulation no. 17221 of 12 March 2010, if, during the financial year, they received total remuneration (obtained by summing monetary remuneration and remuneration based on financial instruments) higher than the highest total remuneration attributed to the members of the Board of Directors, or the Management Board and to the General Managers of the issuer of financial instruments

Not applicable. During the year, none of the Group's Key Managers received total remuneration higher than the highest total remuneration attributed to the members of the Board of Directors of Arnoldo Mondadori Editore S.p.A.

c) natural persons controlling the share issuer, who are employees or who collaborate with the share issuer

Not Applicable.

1.4. Description and numerical indication, broken down by category

a) of Key Management Personnel Executives other than those indicated in paragraph 1.3 (b)

The Company currently has 6 Key Management Personnel, excluding Executive Directors.

- b) In the case of companies “of smaller dimensions”, pursuant to art. 3, paragraph 1.f) of Regulation no. 17221 of 12 March 2010, the aggregate indication of all Key Management Personnel Executives of the issuer of financial instruments

Not Applicable.

- c) Of any other categories of employees or collaborators for whom differentiated characteristics of the Plan have been envisaged

Not Applicable.

2. RATIONALE FOR THE ADOPTION OF THE PLAN

2.1. Objectives to be achieved through the allocation of the Plan

The objective of the MBO Plan is to promote greater alignment between management interests and the creation of shareholder value, as well as greater retention of key executives, through the disbursement in Shares of a portion of the MBO Bonus due to the Beneficiaries under the short-term variable incentive system described in the Remuneration Report, aimed at supporting the achievement of annual company results through the formulation of challenging, cross-organisational targets.

It should be noted that the 2026 short-term variable incentive scheme is substantially in line with previous years, with some refinements described below:

- the presence of the Group performance index (“**Index**”) is confirmed; it consists of the Group consolidated EBITDA KPIs (with a 75% weighting) and the Group ordinary cash flow (with a 25% weighting), which determines, as a multiplier/demultiplier, the amount of the individual target bonuses. The Index value also acts as a gateway in that no disbursements are foreseen for Index values below 85% of the target;
- the set of individual indicators whose level of achievement, applied to the target value defined on the basis of the Index results, makes it possible to calculate the accrued annual bonus, is confirmed;
- The Beneficiaries are confirmed as having the right to convert 15% or 30% of the accrued MBO Bonus into Shares. The aforementioned Shares will be allocatable at the end of the Deferment Period of 24 months after Accrual, with the addition, also at the end of the Deferment Period, of the Bonus Share.

The main features of the proposed measure are deemed consistent with typical best market practices for short-term incentive plans (correlation between the total bonus paid and Group results, balance between performance indicators, presence of claw-back).

2.2. Key variables, including performance indicators, considered for the purposes of assignment of the Plan

The Beneficiaries receive, via the schedule setting out the objectives, the assignment of the Annual Performance Targets for the determination of the MBO Bonus. Once the remuneration due under the mechanisms described herein has been computed, the Beneficiary who exercises the option of partial deferment and consequent conversion into Shares of a percentage of the MBO Bonus will receive a notice indicating the number of Shares (including the Bonus Share), due at the end of the Deferment Period.

The accrual of the deferred percentage component of the MBO Bonus also presupposes the continuance of the Relationship and the actual rendering of service up to the Grant Date (end of the Deferment Period). The actual payment of the Shares relating to the converted percentage of the MBO Bonus will take place within 90 days of approval of the 2026 financial statements by the Shareholders' Meeting.

The Annual Performance Targets to which accrual of the MBO Bonus referring to the 2026 financial year is subject are as follows:

- For the Group performance index:
 - 2026 Group consolidated EBITDA (weight 75%);
 - 2026 group ordinary cash flow (weight 25%).
- For the individual MBO schedules:

- **General Manager:**
group net profit (weight 50%);
Group revenues (weight 30%);
strategic target (weight 20%);
- **CFO:**
group net profit (weight 40%);
Group revenues (weight 20%);
strategic target (weight 20%);
managed costs (weight 20%);
- **Key Management Personnel:**
BU EBITDA;
BU revenues;
ordinary cash flow;
strategic objectives;
specific department / BU targets.

Minimum, target and maximum result levels have been set for each of the above performance conditions. On attainment of the minimum result level (90%), the payable MBO Bonus is 50%. On attainment of the target performance level (100%), 100% of the MBO Bonus will accrue; if the maximum level is met (110%), the payable Bonus is 120% of the target bonus.

The Group performance index applies the same performance conditions as above, with the sole exception of the minimum result that can be considered, which is 85% of the target, corresponding to 40% of the MBO Bonus.

The maximum MBO Bonus payable due to the combined effect of the impact of the Group Performance Index and the individual targets may not exceed a cap of 125% of the target MBO Bonus (140% for the General Manager).

The component of the MBO Bonus payable in Shares, on exercise of the relevant option by the Beneficiaries, may be 15% or 30% of the value of the accrued MBO Bonus depending on the level of achievement of the Annual Performance Targets, in addition to the Bonus Share.

With the advisory support of the Remuneration & Appointments Committee, the Board of Directors sets the Performance Targets for the Executive Directors and, in the event of extraordinary and/or unforeseen situations and circumstances, extraordinary transactions or legislative or regulatory changes that could have a material impact on the Annual Performance Targets, the MBO Bonus, the results and/or the scope of Group operations, may, subject to consultation with the Committee, make changes to conserve the material and economic content of the MBO Plan. These situations and circumstances, specifically identified in the Regulation, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events as a result of which the Plan is no longer meaningful.

2.3. Elements underlying determination of the amount of share-based remuneration, or the criteria for its determination

Under the MBO Plan, the Beneficiaries are subdivided into groups according to their position and the corresponding impact on company results. The MBO Plan provides for the MBO Bonus to be assigned to the Beneficiaries, according to the level of achievement of the Annual Performance Targets illustrated in point 2.2 above.

2.4. Reasons for any decision to assign remuneration plans based on financial instruments not issued by the Issuer

Not applicable.

2.5. Assessments of significant tax and accounting implications that affected the formulation of the Plan

The structure of the MBO Plan was not affected by applicable tax laws or accounting implications.

2.6. Any support for the Plan from the special Fund for the incentivization of worker participation in companies, pursuant to art. 4.112, of Law no. 350 of 24 December 2003

Not applicable.

3. APPROVAL PROCESS AND TIMING OF SHARE ALLOCATION

3.1. Scope of the powers and functions delegated by the Shareholders' Meeting to the Board of Directors for the implementation of the Plan

On 19 March 2026, with the abstention of the Chief Executive Officer and General Manager and the CFO-Executive Director, the Board of Directors of the Company approved the MBO Plan proposed by Remuneration & Appointments Committee, and agreed to submit it to the Shareholders' Meeting for approval pursuant to art. 114-*bis* of the TUF.

Following the Shareholders' approval of the MBO Plan and the resolution concerning the financial instruments to be used for its implementation, the Board of Directors - in exercise of the proxy to be granted by the Shareholders' Meeting - may implement the MBO Plan, resolving: i) the Amount of the MBO Plan assignable to the General Manager and the CFO-Executive Director; ii) delegation of powers to the Chief Executive Officer and General Manager for identification of the Beneficiaries who are not members of the Board of Directors determination of the related MBO Plan to be assigned to them; iii) also by means of delegation, any other term and condition for implementation of the Plan, including the procedures for sourcing the financial instruments to service the MBO Plan, to the extent that this does not conflict with the resolutions of the Shareholders' Meeting.

3.2. Parties charged with administering the Plan and their function and responsibility

The Board of Directors is responsible for the implementation of the MBO Plan, with the preliminary and advisory support of the Remuneration & Appointments Committee, and has the power to delegate the operational management of the MBO Plan to the Chief Executive Officer and General Manager, with the right to sub-delegate, within the limits of the MBO Plan's implementation Regulation, on the basis of the preliminary and/or advisory activity carried out by the Remuneration & Appointments Committee. It is understood that any decision concerning and/or pertaining to the allocation and implementation of the Plan for the General Manager and the Executive Director - CFO (as Beneficiaries of the Plan) remains the sole responsibility of the Board of Directors.

3.3. Procedures in place for the review of the Plan, also in relation to any changes in the baseline objectives

Without prejudice to the responsibility of the Shareholders' Meeting in the cases provided for by law, the Board of Directors, having heard the opinion of the Remuneration & Appointments Committee, is the body responsible for making any changes to the MBO Plan and the related Regulation.

In the presence of extraordinary and/or unforeseen situations or circumstances, extraordinary transactions, legislative and regulatory changes that could have a material impact on the Annual Performance Targets, the MBO Plan, the results and/or the scope of Group operations, the Board of Directors may, subject to consultation with the Committee, make changes to conserve the material and economic content of the MBO Plan. These situations and circumstances, specifically identified in the Plan Regulation, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events that could render the Plan no longer meaningful.

3.4. Description of the procedures for determining the availability and allocation of the Shares on which the Plan is based

The Shares on which the MBO Plan is based will consist of already issued Shares, to be purchased or already held by the Company as treasury shares pursuant to art. 2357 *et seq.* of the Italian Civil Code. In this regard, on 19 March 2026 the Board of Directors resolved to submit to the Shareholders' Meeting a proposal to authorise the purchase and disposal of own Shares to service the MBO Plan.

3.5. The role of each director in determining the characteristics of the Plan; any conflicts of interest for the directors concerned

In line with the principles and recommendations of the Corporate Governance Code adopted by the Company, the conditions of the MBO Plan were established at the proposal of the Remuneration & Appointments Committee, exclusively composed of Non-Executive Directors, the majority of whom are Independent.

The proposal to submit the Plan to the Shareholders' Meeting, pursuant to art. 114-*bis* of the TUF, was then approved by the Board of Directors, with the abstention of the General Manager and the Executive Director-CFO, on 19 March 2026.

3.6. Date of the decision taken by the governing body to request the approval of the Plan and of the proposal of the Appointments & Remuneration Committee by the shareholders' meeting

On 19 March 2026, at the proposal of the Remuneration & Appointments Committee drawn up on 26 February 2026, the Board of Directors resolved to submit the MBO Plan to the Shareholders' Meeting.

3.7. Date of the decision taken by the governing body responsible for the allocation of the instruments and of any proposal to said body formulated by the Appointments & Remuneration Committee

Pursuant to art. 114-*bis* TFU, the adoption of the MBO Plan will be submitted for the approval of the Shareholders' Meeting called for 21 April 2026, on first call and, if necessary, on 22 April 2026 on second call.

Subsequently, and subject to the adoption of the MBO Plan by the Shareholders' Meeting, the Board of Directors, with the preliminary and advisory support of the Remuneration and Appointments Committee, will adopt resolutions relating to the Allocation and Attribution of Shares to Beneficiaries, in accordance with the procedures and terms set out in the Regulations. The resolutions relating to the Assignment and to the Allocation of the Shares will be disclosed to the public as required by law.

3.8. Market price of the Shares, recorded on the aforementioned dates

Mondadori closing share price on 26 February 2026 (date of approval by the Remuneration & Appointments Committee of the proposal to the Board of Directors regarding the adoption of the MBO Plan): euro 2.06.

Mondadori closing share price on 19 March 2026 (date of approval by the Board of Directors of the proposal to be submitted to the Shareholders' Meeting for the adoption of the MBO Plan): euro 1.946.

3.9. Terms and procedures with which the Issuer, in identifying the timing of the assignment of the instruments for the implementation of the Plan, takes into account the possible overlap in time between: (i) said assignment or any decisions taken in this regard by the Appointments & Remuneration Committee; and (ii) the disclosure of any relevant information pursuant to art. 114 par. 1 TFU

Any overlap in time between the disclosure of insider information and the Assignment of the Rights or the proposals drawn up in this regard by the Appointments & Remuneration Committee would have no impact on the Beneficiaries, since the Beneficiaries will accrue the right to Allocation of the Shares only after a subsequent Deferment Period and, in any case, subject to achievement of the Annual Performance Targets.

In order to further limit the possibility of the disclosure of insider information as defined by art. 114 par. 1 of the TUF coinciding or otherwise interfering with the Allocation of the Shares, the Board of Directors will ensure that it does not take decisions during corporate transactions or other events that might significantly affect the share price or in conjunction with such events.

4. CHARACTERISTICS OF THE ALLOCATED INSTRUMENTS

4.1. Description of the structure of the Plan

The MBO Plan is structured so that the Assignment of the right to receive the MBO Bonus – as annual variable remuneration – is subject to the achievement of specific and predetermined Annual Performance Targets measured with reference to financial year 2026. Specifically, the Beneficiaries are entitled to convert part of the monetary value of the MBO Bonus (15% or 30%) into Shares.

The number of Shares that may be allocated to the Beneficiaries is determined on the basis of the value of the MBO Bonus subject to conversion with respect to the average share price for the last three months prior to the date of the resolution of the Board of Directors to submit the adoption of the MBO Plan to the Shareholders' Meeting for approval.

These shares will be allocated to the same Beneficiaries at the end of the Deferment Period, subject to the fulfilment of the conditions described in this Document.

4.2. Indication of the period of actual implementation of the Plan also with reference to other possible planned cycles

The MBO Plan envisages a single cycle structured as follows:

- Performance Period for the achievement of the Annual Performance Targets referring to financial year 2026, subject to the approval of the 2026 consolidated financial statements (April 2027);
- implementation period between April 2027 (Assignment) and April 2029 (end of the Deferment Period). The Shares may be allocated in 2029, subject to the Beneficiary's continued Relationship with the Company.

4.3. End of the Plan

The MBO Plan terminates in 2029 with the possible Allocation of Shares on the achievement of the Annual Performance Targets referring to financial year 2026 and the continuation of the Beneficiary's Relationship.

4.4. Maximum number of financial instruments assigned in each financial year with respect to the individuals identified by name or to the indicated categories

The Board of Directors has established the maximum number of Shares to service the Plan as 936,869, calculated on the basis of the average share price of the last 3 months prior to the date of the Board of Directors' resolution on the proposal to submit adoption of the MBO Plan to the Shareholders' Meeting for approval, that is, euro 2.061.

If, at the time of the Share Allocation, the Company should not have a sufficient number of treasury Shares available, the actual disbursement of the MBO Bonus already converted into Shares and including the Bonus Share may be made – in whole or in part – in cash. In this case, the disburseable amount will be determined according to the value obtained from the multiplication of the overall number of Shares to which each of the Beneficiaries would have been entitled under the mechanisms of the MBO Plan and the average share price in the 30 days prior to the Payment Date.

4.5. Plan implementation procedures and clauses, specifying whether the actual allocation of the instruments is subject to the occurrence of conditions or to the achievement of certain results, including performance results

The Annual Performance Targets for the 2026 financial year, to which accrual of the MBO Bonus is subject, are as follows:

- For the Group performance index:
 - 2026 Group consolidated EBITDA (weight 75%);
 - 2026 group ordinary cash flow (weight 25%).
- For the Individual MBO Schedules:
 - **General Manager:**
group net profit (weight 50%);
Group revenues (weight 30%);
strategic target (weight 20%).
 - **CFO:**
group net profit (weight 40%);
Group revenues (weight 20%);
strategic target (weight 20%);
managed costs (weight 20%).
 - **Key Management Personnel:**
BU EBITDA;
BU revenues;
ordinary cash flow;
strategic objectives;
specific department / BU targets.

Minimum, target and maximum result levels have been set for each of the above performance conditions. On attainment of the minimum result level (90%), the MBO Bonus payable is 50% of the

target MBO Bonus. On attainment of the target performance level, 100% of the bonus accrues, whereas if the maximum result level is met (110%), the maximum target bonus is 120% of the target MBO Bonus. The Group performance index applies the same performance conditions as above, with the sole exception of the minimum result that can be considered, which is 85% of the target, corresponding to 40% of the MBO Bonus.

The maximum MBO Bonus payable due to the combined effect of the impact of the Group Performance Index and the individual targets may not exceed a cap of 125% of the target MBO Bonus (140% for the Chief Executive Officer and General Manager).

In the presence of extraordinary and/or unforeseen situations or circumstances, extraordinary transactions, legislative and regulatory changes that could have a material impact on the Annual Performance Targets, the MBO Plan, the results and/or the scope of Group operations, the Board of Directors may, subject to consultation with the Committee, make changes to conserve the material and economic content of the MBO Plan. These situations and circumstances, specifically identified in the MBO Plan regulation, include but are not limited to transactions such as mergers, demergers, acquisitions, sales, spin-offs, impairment, accounting criteria uniformity or natural or exogenous events that could render the Plan no longer meaningful.

Finally, the Plan provides for the adoption of claw-back clauses under which reimbursement of the countervalue of the Shares already paid may be requested, or the countervalue may be withheld from the amounts due to the Beneficiaries, if the accrual of such Shares took place on the basis of data that subsequently proved to be manifestly erroneous, or if the Shares prove not to be due to persons responsible for the fraudulent alteration of data in order to achieve the related objectives, or who have achieved the objectives by violating laws and regulations, the Code of Ethics or company rules, without prejudice to any action permitted by law to protect the interests of the Company.

4.6. Indication of any availability constraints on the financial instruments to which the Plan refers

There are no availability restrictions on the Shares for Allocation.

4.7. Description of any termination conditions in relation to the allocation of the Plan in the event that the addressees carry out hedging transactions to neutralise any prohibitions on the sale of the Shares resulting from the accrual of the Performance Shares

The Beneficiaries are prohibited from carrying out hedging transactions that alter or affect the risk alignment inherent in the share-based incentive mechanisms, and will forfeit the right to receive the Shares should they carry out such transactions.

4.8. Description of the effects determined by termination of the Relationship

The termination of the Relationship during the Deferment Period, and up to the time of the actual Allocation of the Shares, entails the monetary liquidation of the deferred MBO Bonus percentage as well as the loss of the entire Bonus Share, except in good-leaver cases.

The term good leaver refers to cases where the Relationship is terminated due to:

- a) total and permanent invalidity of the Beneficiary;
- b) death of the Beneficiary;
- c) retirement of the Beneficiary;
- d) resignation or termination of the Relationship at the initiative of the Beneficiary for just cause, provided that such just cause is not disputed by the Company;
- e) non-renewal of the mandate for Beneficiaries who are directors.

In the event of termination of the Relationship during the Deferment Period in good-leaver cases, the Beneficiary retains the right to receive the entire Allocation of the Shares corresponding to the deferred MBO Bonus percentage, while the Bonus Share will be disbursed only for the amount determined *pro rata temporis* at the date of termination of the Relationship. The Board of Directors has the power to consider more favourable conditions in good-leaver cases. Renunciation of the assignment of rights during the Deferment Period constitutes a *bad-leaver* situation.

In the event of transfer of the Relationship between Group companies, as well as in the event of termination of the Relationship with the Group and the simultaneous formation of a new Relationship with the Group, the Beneficiary shall retain the rights arising from the MBO Plan in accordance with the

provisions of this document.

In the event of a change of control of the Subsidiary to which the Beneficiary's Relationship refers, the provisions set forth for the good-leaver cases described above or any better treatment shall apply at the sole discretion of the Board of Directors, or of the Chief Executive Officer so empowered by the Board of Directors, after consultation with the Committee regarding the criteria used.

In addition to the cases envisaged by law, a change of control also includes the sale, transfer or other act of disposal concerning all or part of the assets to one or more third parties that, immediately after the completion of such operations, are not subsidiaries of Arnoldo Mondadori Editore S.p.A.

4.9. Indication of any other causes for cancellation of the Plan

In the event that, as a result of changes in such laws or regulations or changes in the interpretation or application thereof, implementation of the MBO Plan results in the Company or the Beneficiaries incurring substantially higher taxes, higher pension costs or charges of any other nature, the Board of Directors, in consultation with the Committee, shall have the right to unilaterally amend the terms and conditions of the MBO Plan, including the right to cancel or revoke the MBO Plan, giving adequate notice to the Beneficiaries.

4.10. Reasons for the possible provision of a "redemption" by the company of the financial instruments to which the plan refers, pursuant to arts. 2357 et seq. of the Italian Civil Code

Not Applicable.

4.11. Any loans or other facilities that are intended to be granted for the purchase of the Shares pursuant to art. 2358.3 of the Italian Civil Code

Not applicable.

4.12. Assessments of the expected cost for the Company at the assignment date, as determinable on the basis of already defined terms and conditions, by total amount and in relation to each financial instrument

At present, on the basis of the terms and conditions already defined, the maximum number of Shares that may be allocated on achievement of the maximum level of the Annual Performance Targets is expected to be 936,869 Shares.

At the date of this document, the expected overall cost of the MBO Plan cannot be determined with a sufficient degree of accuracy, since it is also affected by factors that cannot be foreseen. The administrative costs of managing the MBO Plan are to be considered insignificant.

4.13. Indication of any dilutive effects on the capital resulting from the Plan

As indicated in point 3.4 above, the Shares servicing the Plan will consist exclusively of Shares already issued, to be purchased or already held by the Company as treasury shares pursuant to art. 2357 et seq. of the Italian Civil Code.

Consequently, no dilutive effect on the capital is determined by the Plan.

4.14. Any limitations on the exercise of voting rights and on the allocation of equity rights

The Allocated Shares will have regular dividend entitlement, since there are no limitations on the exercise of equity or administrative rights, with specific reference to the associated voting rights.

4.15. In the event that the shares are not traded on regulated markets, any information useful for a full assessment of their value

Not applicable.

4.16 – 4.23 Not applicable since the instruments are not stock options.

4.24 Share Issuers shall attach table 1 to the information document

The Company will provide the market with table 1, when informing the public of the resolutions of the Board of Directors concerning the implementation of the MBO Plan as provided by Art. 84-bis(5) of the Issuers' Regulation.